

APPENDIX D  
2017 FORECAST BY DEPARTMENT

| Row Labels                     | Current<br>Mth Actuals | YTD - Aug<br>31/17 | Annual<br>Budget | Budget<br>Remaining | % Bdgt<br>Remaining | Forecast         | Forecast<br>less Bdgt |
|--------------------------------|------------------------|--------------------|------------------|---------------------|---------------------|------------------|-----------------------|
| <b>Operating</b>               | <b>840,886</b>         | <b>(4,086,376)</b> | <b>(577,537)</b> | <b>3,508,839</b>    | <b>41</b>           | <b>(409,626)</b> | <b>170,511</b>        |
| <b>CORPORATE SERVICES</b>      | <b>62,078</b>          | <b>465,669</b>     | <b>719,017</b>   | <b>253,348</b>      | <b>41</b>           | <b>733,148</b>   | <b>14,131</b>         |
| 4 - Revenues                   | (677)                  | (124,202)          | (123,800)        | 402                 | 49                  | (128,988)        | (5,188)               |
| Animal Reclaim Recovery Fee    | -                      | -                  | (2,450)          | (2,450)             | 100                 | -                | 2,450                 |
| Dog License Fees               | (120)                  | (4,230)            | (6,000)          | (1,770)             | 30                  | (4,500)          | 1,500                 |
| Donation                       | -                      | (5,000)            | -                | 5,000               | -                   | (5,000)          | (5,000)               |
| Fenceviewer Fee Recovery       | -                      | -                  | (500)            | (500)               | 100                 | (500)            | -                     |
| Livestock Fee Recovery         | (120)                  | (150)              | (1,000)          | (850)               | 85                  | (1,000)          | -                     |
| Lottery Licenses Fees          | (37)                   | (755)              | (1,000)          | (245)               | 25                  | (1,000)          | -                     |
| Other Income                   | (100)                  | (109,138)          | (105,000)        | 4,138               | (4)                 | (109,138)        | (4,138)               |
| Other License Fees             | (300)                  | (4,649)            | (5,350)          | (701)               | 32                  | (5,350)          | -                     |
| Sale of Books, Photocopies etc | -                      | (281)              | (500)            | (219)               | 44                  | (500)            | -                     |
| Sale of Municipal Properties   | -                      | -                  | (2,000)          | (2,000)             | 100                 | (2,000)          | -                     |
| 5 - Expenditures               | 62,755                 | 589,872            | 842,817          | 252,945             | 39                  | 862,136          | 19,319                |
| Advertising                    | -                      | 3,084              | 4,000            | 916                 | 23                  | 4,000            | -                     |
| Benefits                       | 8,484                  | 66,952             | 104,700          | 37,748              | 40                  | 104,700          | -                     |
| Cellular                       | 152                    | 1,209              | 3,000            | 1,791               | 60                  | 3,000            | -                     |
| Computer Support               | 885                    | 4,764              | 5,700            | 936                 | 21                  | 5,700            | -                     |
| Conferences & Seminars         | 1,384                  | 9,361              | 11,500           | 2,139               | 31                  | 11,500           | -                     |
| Contract Salaries              | 1,454                  | 11,506             | 18,000           | 6,494               | 36                  | 18,000           | -                     |
| Fenceviewer Fees               | -                      | -                  | 500              | 500                 | 100                 | 500              | -                     |
| Grants to Others               | -                      | 60,298             | 67,000           | 6,702               | 10                  | 82,750           | 15,750                |
| Grants to Schools              | -                      | 1,250              | 1,000            | (250)               | (25)                | 1,000            | -                     |
| Health and Safety              | -                      | 3,063              | 3,000            | (63)                | (2)                 | 3,063            | 63                    |
| Honorariums                    | 8,897                  | 68,007             | 106,800          | 38,793              | 36                  | 104,400          | (2,400)               |
| Human Resources Fees           | -                      | 8,026              | 3,000            | (5,026)             | (168)               | 10,000           | 7,000                 |
| Insurance                      | -                      | 38,373             | 38,373           | 0                   | 0                   | 38,373           | -                     |
| Internet                       | 288                    | 3,447              | 6,000            | 2,553               | 35                  | 6,000            | -                     |
| Landline - telephone           | 222                    | 1,749              | 3,000            | 1,251               | 42                  | 3,000            | -                     |
| Legal Fees                     | -                      | 14,408             | 28,000           | 13,592              | 71                  | 20,000           | (8,000)               |

APPENDIX D  
2017 FORECAST BY DEPARTMENT

| Row Labels                   | Current<br>Mth Actuals | YTD - Aug<br>31/17 | Annual<br>Budget | Budget<br>Remaining | % Bdgt<br>Remaining | Forecast | Forecast<br>less Bdgt |
|------------------------------|------------------------|--------------------|------------------|---------------------|---------------------|----------|-----------------------|
| Livestock Fees               | 196                    | 755                | 3,300            | 2,545               | 39                  | 2,500    | (800)                 |
| Material & Supplies          | 304                    | 3,369              | 4,800            | 1,431               | 51                  | 4,800    | -                     |
| Meetings                     | 2,300                  | 21,164             | 36,000           | 14,836              | 55                  | 36,000   | -                     |
| Memberships                  | -                      | 5,552              | 7,000            | 1,448               | 21                  | 7,000    | -                     |
| Mileage Reimbursement        | 866                    | 11,624             | 20,250           | 8,626               | 63                  | 16,250   | (4,000)               |
| Other Professional Fees      | 3,952                  | 23,526             | 16,294           | (7,232)             | (44)                | 30,000   | 13,706                |
| Postage/Courier              | -                      | 2,518              | 4,000            | 1,482               | 37                  | 4,000    | -                     |
| Pound Fees                   | -                      | 3,714              | 7,000            | 3,286               | 47                  | 7,000    | -                     |
| Printing & Photocopying      | (220)                  | 2,411              | 3,000            | 589                 | 20                  | 3,000    | -                     |
| Salaries                     | 33,562                 | 218,966            | 325,000          | 106,034             | 33                  | 325,000  | -                     |
| Special Events               | -                      | -                  | 5,500            | 5,500               | 100                 | 5,500    | -                     |
| Stationary                   | 27                     | 775                | 1,500            | 725                 | 48                  | 1,500    | -                     |
| Subscriptions & Publications | -                      | -                  | 100              | 100                 | 100                 | 100      | -                     |
| Training Costs               | -                      | -                  | 4,500            | 4,500               | 100                 | 2,500    | (2,000)               |
| Veterinary Fees              | -                      | -                  | 500              | 500                 | 100                 | 500      | -                     |
| Web Page Maintenance         | -                      | -                  | 500              | 500                 | 100                 | 500      | -                     |

APPENDIX D  
2017 FORECAST BY DEPARTMENT

| Row Labels                  | Current<br>Mth Actuals | YTD - Aug<br>31/17 | Annual<br>Budget   | Budget<br>Remaining | % Bdgt<br>Remaining | Forecast           | Forecast<br>less Bdgt |
|-----------------------------|------------------------|--------------------|--------------------|---------------------|---------------------|--------------------|-----------------------|
| <b>TREASURY</b>             | <b>192,593</b>         | <b>(9,315,535)</b> | <b>(9,110,243)</b> | <b>205,292</b>      | <b>31</b>           | <b>(9,067,187)</b> | <b>43,056</b>         |
| 4 - Revenues                | (45,408)               | (11,138,085)       | (11,921,745)       | (783,660)           | 15                  | (11,858,745)       | 63,000                |
| Bank & Investment Interest  | (154)                  | (8,774)            | (6,000)            | 2,774               | (46)                | (6,000)            | -                     |
| Grants in lieu - Federal    | -                      | (12,920)           | (45,000)           | (32,080)            | 71                  | (45,000)           | -                     |
| Grants in lieu - Other      | -                      | -                  | (112,500)          | (112,500)           | 100                 | (22,500)           | 90,000                |
| Grants in lieu - Provincial | -                      | (5,008)            | (148,000)          | (142,992)           | 97                  | (148,000)          | -                     |
| Other Income                | (1,749)                | (3,347)            | (14,300)           | (10,953)            | 78                  | (14,300)           | -                     |
| Provincial Grants OMPF      | -                      | (1,086,075)        | (1,448,100)        | (362,025)           | 25                  | (1,448,100)        | -                     |
| Rev. Current Penalty        | (24,533)               | (233,419)          | (330,000)          | (96,581)            | 29                  | (330,000)          | -                     |
| Supp/WO Tax                 | (17,358)               | (17,358)           | (70,000)           | (52,642)            | 75                  | (70,000)           | -                     |
| Tax Certificate Fee         | (1,614)                | (9,200)            | (12,000)           | (2,801)             | 23                  | (12,000)           | -                     |
| Tax Sale Fee Recovery       | -                      | (36,138)           | (10,000)           | 26,138              | (261)               | (37,000)           | (27,000)              |
| Taxation - Commercial       | -                      | (230,418)          | (230,419)          | (1)                 | -                   | (230,419)          | -                     |
| Taxation - Farmlands        | -                      | (67,520)           | (67,520)           | 0                   | -                   | (67,520)           | -                     |
| Taxation - Industrial       | -                      | (50,595)           | (50,595)           | 0                   | -                   | (50,595)           | -                     |
| Taxation - Managed Forests  | -                      | (4,981)            | (4,981)            | (0)                 | 0                   | (4,981)            | -                     |
| Taxation - Multi Res        | -                      | (17,819)           | (17,819)           | 0                   | -                   | (17,819)           | -                     |
| Taxation - Pipelines        | -                      | (4,988)            | (4,988)            | (0)                 | -                   | (4,988)            | -                     |
| Taxation - Residential      | -                      | (9,349,525)        | (9,349,523)        | 2                   | -                   | (9,349,523)        | -                     |
| 5 - Expenditures            | 238,001                | 1,822,550          | 2,811,502          | 988,952             | 42                  | 2,791,558          | (19,944)              |
| Advertising                 | 38                     | 38                 | 1,000              | 962                 | 96                  | 500                | (500)                 |
| Audit Fees                  | -                      | 17,197             | 24,000             | 6,803               | 28                  | 24,000             | -                     |
| Bank Charges                | 672                    | 5,487              | 7,000              | 1,513               | 22                  | 7,000              | -                     |
| Benefits                    | 7,990                  | 53,037             | 92,000             | 38,963              | 42                  | 92,000             | -                     |
| Cellular                    | 59                     | 595                | 1,300              | 705                 | 54                  | 900                | (400)                 |
| Computer Support            | 708                    | 9,949              | 13,000             | 3,051               | 23                  | 13,000             | -                     |
| Conferences & Seminars      | -                      | -                  | 1,500              | 1,500               | 100                 | 500                | (1,000)               |
| Equipment Replacement       | -                      | 6,155              | 12,000             | 5,845               | 49                  | 12,000             | -                     |
| Internet                    | 36                     | 299                | 400                | 101                 | 25                  | 400                | -                     |
| Landline - telephone        | 190                    | 1,544              | 2,500              | 956                 | 38                  | 2,500              | -                     |

APPENDIX D  
2017 FORECAST BY DEPARTMENT

| Row Labels                      | Current<br>Mth Actuals | YTD - Aug<br>31/17 | Annual<br>Budget | Budget<br>Remaining | % Bdgt<br>Remaining | Forecast  | Forecast<br>less Bdgt |
|---------------------------------|------------------------|--------------------|------------------|---------------------|---------------------|-----------|-----------------------|
| Long Term Financing - Principal | 153,385                | 1,251,278          | 1,908,796        | 657,518             | 34                  | 1,898,796 | (10,000)              |
| Material & Supplies             | 31                     | 1,071              | 5,000            | 3,929               | 79                  | 1,500     | (3,500)               |
| Meetings                        | -                      | 47                 | 200              | 153                 | 76                  | 100       | (100)                 |
| Memberships                     | -                      | 1,297              | 1,750            | 453                 | 26                  | 1,297     | (453)                 |
| Mileage Reimbursement           | -                      | 423                | 2,000            | 1,577               | 79                  | 700       | (1,300)               |
| Payroll Charges                 | 1,042                  | 6,327              | 10,000           | 3,673               | 37                  | 10,000    | -                     |
| Postage/Courier                 | -                      | 21,713             | 23,000           | 1,287               | 6                   | 23,000    | -                     |
| Printing & Photocopying         | 144                    | 4,729              | 3,500            | (1,229)             | (35)                | 5,000     | 1,500                 |
| Salaries                        | 34,342                 | 170,763            | 281,900          | 111,137             | 39                  | 281,900   | -                     |
| Stationary                      | 22                     | 1,206              | 3,000            | 1,794               | 60                  | 3,000     | -                     |
| Tax Sale Expense                | -                      | 21,847             | 10,000           | (11,847)            | (118)               | 22,000    | 12,000                |
| Tax Write Offs                  | 36,788                 | 36,788             | 75,000           | 38,212              | 51                  | 75,000    | -                     |
| Taxation - Bad Debts            | -                      | -                  | 100,000          | 100,000             | 100                 | 100,000   | -                     |
| Temporary Financing Interest    | 2,554                  | 9,393              | 30,000           | 20,607              | 69                  | 15,000    | (15,000)              |
| Training Costs                  | -                      | 1,309              | 2,500            | 1,191               | 48                  | 1,309     | (1,191)               |
| Transfer to Reserves            | -                      | 200,056            | 200,056          | -                   | -                   | 200,056   | -                     |
| Web Page Maintenance            | -                      | -                  | 100              | 100                 | 100                 | 100       | -                     |

APPENDIX D  
2017 FORECAST BY DEPARTMENT

| Row Labels                       | Current<br>Mth Actuals | YTD - Aug<br>31/17 | Annual<br>Budget | Budget<br>Remaining | % Bdg<br>Remaining | Forecast       | Forecast<br>less Bdg |
|----------------------------------|------------------------|--------------------|------------------|---------------------|--------------------|----------------|----------------------|
| <b>FIRE AND RESCUE</b>           | <b>170,374</b>         | <b>408,319</b>     | <b>707,801</b>   | <b>299,482</b>      | <b>47</b>          | <b>696,510</b> | <b>(11,291)</b>      |
| 4 - Revenues                     | (68,724)               | (92,894)           | (66,200)         | 26,694              | (8)                | (85,200)       | (19,000)             |
| Donations                        | -                      | (2,021)            | -                | 2,021               | -                  | -              | -                    |
| Fire - Compliance Letters Fees   | -                      | (555)              | (700)            | (145)               | 21                 | (700)          | -                    |
| Fire - MTO Recovery              | -                      | -                  | (3,500)          | (3,500)             | 100                | (3,500)        | -                    |
| Municipal Levies                 | (35,652)               | (35,652)           | (43,000)         | (7,348)             | 17                 | (43,000)       | -                    |
| Other Income                     | (33,071)               | (54,666)           | (19,000)         | 35,666              | (94)               | (38,000)       | (19,000)             |
| 5 - Expenditures                 | 239,097                | 501,213            | 774,001          | 272,788             | 55                 | 781,710        | 7,709                |
| Advertising                      | -                      | -                  | 300              | 300                 | 100                | 300            | -                    |
| Benefits                         | 2,198                  | 28,312             | 49,700           | 21,388              | 43                 | 49,700         | -                    |
| Boot Allowance                   | -                      | 321                | 2,500            | 2,179               | 87                 | 2,500          | -                    |
| Bunker Suit Maintenance          | 299                    | 2,527              | 4,500            | 1,973               | 44                 | 4,200          | (300)                |
| Cellular                         | 62                     | 1,233              | 3,200            | 1,967               | 61                 | 3,200          | -                    |
| Cleaning Supplies                | -                      | -                  | 1,000            | 1,000               | 100                | 1,000          | -                    |
| Communications                   | 86                     | 8,969              | 10,000           | 1,031               | 12                 | 10,000         | -                    |
| Computer Support                 | 177                    | 1,357              | 1,600            | 243                 | 15                 | 1,600          | -                    |
| Conferences & Seminars           | -                      | 1,137              | 2,500            | 1,363               | 55                 | 2,400          | (100)                |
| Equipment Maintenance            | 219                    | 2,456              | 8,700            | 6,244               | 72                 | 8,700          | -                    |
| Equipment Rental                 | -                      | 570                | 2,100            | 1,530               | 73                 | 2,100          | -                    |
| Equipment Replacement            | (8,777)                | -                  | -                | -                   | -                  | -              | -                    |
| Fire Levy - Other Municipalities | -                      | -                  | 67,791           | 67,791              | 100                | 68,000         | 209                  |
| Fire Prevention                  | 1,120                  | 3,802              | 8,000            | 4,198               | 52                 | 7,900          | (100)                |
| Fuel - Equipment                 | -                      | -                  | 1,500            | 1,500               | 100                | 1,600          | 100                  |
| Fuel - Vehicles                  | -                      | 90                 | 19,000           | 18,910              | 100                | 19,000         | -                    |
| Honorariums                      | 5,316                  | 5,316              | 7,200            | 1,884               | 26                 | 7,300          | 100                  |
| Insurance                        | (3,811)                | 45,530             | 46,100           | 570                 | 1                  | 46,200         | 100                  |
| Internet                         | 383                    | 2,660              | 3,900            | 1,240               | 32                 | 3,900          | -                    |
| Landline - telephone             | 254                    | 2,079              | 4,000            | 1,921               | 48                 | 4,000          | -                    |
| Licence & Fees                   | -                      | 4,869              | 4,700            | (169)               | (4)                | 4,700          | -                    |
| Material & Supplies              | 19                     | 8,032              | 13,100           | 5,068               | 61                 | 14,000         | 900                  |

APPENDIX D  
2017 FORECAST BY DEPARTMENT

| Row Labels                   | Current<br>Mth Actuals | YTD - Aug<br>31/17 | Annual<br>Budget | Budget<br>Remaining | % Bdgt<br>Remaining | Forecast | Forecast<br>less Bdgt |
|------------------------------|------------------------|--------------------|------------------|---------------------|---------------------|----------|-----------------------|
| Memberships                  | -                      | 911                | 1,290            | 379                 | 29                  | 1,290    | -                     |
| Mileage Reimbursement        | 641                    | 2,879              | 4,800            | 1,921               | 60                  | 4,690    | (110)                 |
| Minor Operational Equipment  | 8,790                  | 19,132             | 24,000           | 4,868               | 20                  | 28,000   | 4,000                 |
| Other Professional Fees      | -                      | -                  | 900              | 900                 | 100                 | 900      | -                     |
| Postage/Courier              | 9                      | 186                | 350              | 164                 | 47                  | 350      | -                     |
| Pride Program                | -                      | -                  | 7,200            | 7,200               | 100                 | 7,100    | (100)                 |
| Printing & Photocopying      | 36                     | 562                | 800              | 238                 | 30                  | 800      | -                     |
| Recruiting Expenses          | -                      | -                  | 200              | 200                 | 100                 | 200      | -                     |
| Salaries                     | 229,589                | 296,503            | 379,890          | 83,387              | 22                  | 378,000  | (1,890)               |
| SCBA Maintenance             | -                      | 1,745              | 8,600            | 6,855               | 80                  | 6,800    | (1,800)               |
| Stationary                   | 5                      | 1,548              | 1,800            | 252                 | 14                  | 1,800    | -                     |
| Subscriptions & Publications | -                      | -                  | 380              | 380                 | 100                 | 380      | -                     |
| Training Costs               | 1,441                  | 29,676             | 28,200           | (1,476)             | 41                  | 34,100   | 5,900                 |
| Uniforms                     | 41                     | 1,087              | 9,000            | 7,913               | 88                  | 8,900    | (100)                 |
| Vehicle Maintenance          | 1,001                  | 24,813             | 40,000           | 15,187              | 38                  | 41,000   | 1,000                 |
| Watercraft Maintenance       | -                      | 2,912              | 4,600            | 1,688               | 37                  | 4,500    | (100)                 |
| Web Page Maintenance         | -                      | -                  | 600              | 600                 | 100                 | 600      | -                     |

APPENDIX D  
2017 FORECAST BY DEPARTMENT

| Row Labels               | Current<br>Mth Actuals | YTD - Aug<br>31/17 | Annual<br>Budget | Budget<br>Remaining | % Bdgt<br>Remaining | Forecast         | Forecast<br>less Bdgt |
|--------------------------|------------------------|--------------------|------------------|---------------------|---------------------|------------------|-----------------------|
| <b>ROADS AND BRIDGES</b> | <b>258,923</b>         | <b>2,023,393</b>   | <b>2,776,944</b> | <b>753,551</b>      | <b>28</b>           | <b>2,844,444</b> | <b>67,500</b>         |
| 4 - Revenues             | (99)                   | (10,270)           | (15,000)         | (4,730)             | (68)                | (12,000)         | 3,000                 |
| Country Roads Recovery   | -                      | (7,641)            | (2,000)          | 5,641               | (282)               | (2,000)          | -                     |
| Other Income             | (99)                   | (203)              | (11,000)         | (10,797)            | 98                  | (8,000)          | 3,000                 |
| Rd Entrance Permits      | -                      | (2,426)            | (2,000)          | 426                 | (21)                | (2,000)          | -                     |
| 5 - Expenditures         | 259,022                | 2,033,663          | 2,791,944        | 758,281             | 34                  | 2,856,444        | 64,500                |
| Benefits                 | 21,914                 | 162,571            | 251,100          | 88,529              | 37                  | 251,100          | -                     |
| Bridges & Culverts       | 8,084                  | 21,428             | 22,000           | 572                 | 3                   | 22,000           | -                     |
| Cellular                 | 131                    | 1,199              | 6,000            | 4,801               | 80                  | 3,000            | (3,000)               |
| Computer Support / GPS   | 1,554                  | 10,978             | 31,000           | 20,022              | 65                  | 21,000           | (10,000)              |
| Conferences & Seminars   | -                      | 3,470              | 3,300            | (170)               | (5)                 | 3,300            | -                     |
| Equipment Rental         | -                      | 2,810              | 4,000            | 1,190               | 30                  | 4,000            | -                     |
| Fuel - Vehicles          | 22,017                 | 176,174            | 190,000          | 13,826              | 4                   | 190,000          | -                     |
| Garage/Tools             | 158                    | 1,668              | 2,000            | 332                 | 17                  | 2,000            | -                     |
| Grants to Others         | -                      | 44,004             | 45,000           | 996                 | 2                   | 45,000           | -                     |
| Hardtop Maintenance      | 31,855                 | 62,028             | 100,000          | 37,972              | 38                  | 100,000          | -                     |
| Health & Safety          | -                      | 126                | 500              | 374                 | 75                  | 500              | -                     |
| Hydro                    | 2,289                  | 20,140             | 40,000           | 19,860              | 50                  | 40,000           | -                     |
| Installation of Signs    | 423                    | 6,623              | 9,000            | 2,377               | 26                  | 9,000            | -                     |
| Insurance                | -                      | 56,294             | 56,294           | 0                   | -                   | 56,294           | -                     |
| Internet                 | 287                    | 2,205              | 1,000            | (1,205)             | (121)               | 3,500            | 2,500                 |
| Landline - telephone     | 198                    | 1,677              | 3,300            | 1,623               | 49                  | 3,300            | -                     |
| Legal Fees               | -                      | -                  | 1,000            | 1,000               | 100                 | 1,000            | -                     |
| Licence & Fees           | -                      | 13,626             | 13,700           | 74                  | 1                   | 13,700           | -                     |
| Loosetop Maintenance     | 2,817                  | 312,344            | 290,000          | (22,344)            | (8)                 | 315,000          | 25,000                |
| Material & Supplies      | 81                     | 2,886              | 7,600            | 4,714               | 24                  | 7,600            | -                     |
| Meetings                 | -                      | -                  | 400              | 400                 | 100                 | 400              | -                     |
| Memberships              | -                      | 1,410              | 1,500            | 90                  | 6                   | 1,500            | -                     |
| Mileage Reimbursement    | -                      | -                  | 200              | 200                 | 100                 | 200              | -                     |
| Other Professional Fees  | -                      | -                  | 1,000            | 1,000               | 100                 | 1,000            | -                     |

APPENDIX D  
2017 FORECAST BY DEPARTMENT

| Row Labels                   | Current<br>Mth Actuals | YTD - Aug<br>31/17 | Annual<br>Budget | Budget<br>Remaining | % Bdgt<br>Remaining | Forecast | Forecast<br>less Bdgt |
|------------------------------|------------------------|--------------------|------------------|---------------------|---------------------|----------|-----------------------|
| Postage/Courier              | -                      | 266                | 350              | 84                  | 24                  | 350      | -                     |
| Printing & Photocopying      | 108                    | 1,808              | 2,500            | 692                 | 28                  | 2,500    | -                     |
| Recruiting Expenses          | -                      | 176                | 250              | 74                  | 30                  | 250      | -                     |
| Roadside Maintenance         | 64,292                 | 137,577            | 214,800          | 77,223              | 36                  | 214,800  | -                     |
| Safety Clothing              | -                      | 1,595              | 4,000            | 2,405               | 30                  | 4,000    | -                     |
| Salaries                     | 88,277                 | 494,261            | 805,500          | 311,239             | 38                  | 805,500  | -                     |
| Sign Inspection              | -                      | 448                | 9,000            | 8,552               | 95                  | 9,000    | -                     |
| Stationary                   | 16                     | 465                | 500              | 35                  | 7                   | 500      | -                     |
| Streetlight Repairs          | 478                    | 1,325              | 2,000            | 675                 | 34                  | 2,000    | -                     |
| Subscriptions & Publications | -                      | 99                 | 50               | (49)                | (99)                | 50       | -                     |
| Summer Students              | 4,580                  | 15,477             | 21,000           | 5,523               | 26                  | 17,000   | (4,000)               |
| Training Costs               | -                      | 7,269              | 12,000           | 4,731               | 49                  | 12,000   | -                     |
| Vehicle Maintenance          | 9,462                  | 140,060            | 170,000          | 29,940              | 18                  | 170,000  | -                     |
| Web Page Maintenance         | -                      | -                  | 100              | 100                 | 100                 | 100      | -                     |
| Winter Control - Contractors | -                      | 122,505            | 200,000          | 77,495              | 39                  | 200,000  | -                     |
| Winter Control - Materials   | -                      | 206,670            | 270,000          | 63,330              | 23                  | 324,000  | 54,000                |



APPENDIX D  
2017 FORECAST BY DEPARTMENT

| Row Labels                     | Current<br>Mth Actuals | YTD - Aug<br>31/17 | Annual<br>Budget | Budget<br>Remaining | % Bdgt<br>Remaining | Forecast       | Forecast<br>less Bdgt |
|--------------------------------|------------------------|--------------------|------------------|---------------------|---------------------|----------------|-----------------------|
| <b>DEVELOPMENT SERVICES</b>    | <b>22,227</b>          | <b>69,574</b>      | <b>238,370</b>   | <b>168,796</b>      | <b>45</b>           | <b>279,670</b> | <b>41,300</b>         |
| 4 - Revenues                   | (39,018)               | (295,931)          | (426,550)        | (130,619)           | 36                  | (340,950)      | 85,600                |
| Building Inspection Fine       | -                      | (3,503)            | (4,000)          | (497)               | 12                  | (4,000)        | -                     |
| Building Permits               | (21,162)               | (164,882)          | (280,000)        | (115,118)           | 16                  | (209,000)      | 71,000                |
| Civic Address No's Fees        | (130)                  | (2,852)            | (4,800)          | (1,948)             | 41                  | (4,800)        | -                     |
| Demolition Permit              | -                      | (1,199)            | (2,200)          | (1,001)             | 46                  | (2,200)        | -                     |
| Development Charges            | (3,674)                | (44,082)           | -                | 44,082              | -                   | -              | -                     |
| Inspection Recoveries Fees     | (387)                  | (2,836)            | (4,000)          | (1,164)             | 29                  | (4,000)        | -                     |
| Minor Variance Fees            | (2,559)                | (4,147)            | (6,000)          | (1,853)             | 31                  | (6,000)        | -                     |
| MV/SPCombined Fees             | (2,240)                | (12,320)           | (19,000)         | (6,680)             | 35                  | (19,000)       | -                     |
| Other Income                   | -                      | (2,111)            | (7,900)          | (5,789)             | 73                  | (6,300)        | 1,600                 |
| Renewal Permit                 | -                      | (34)               | -                | 34                  | -                   | -              | -                     |
| Sale of Books, Photocopies etc | -                      | (191)              | (250)            | (59)                | 24                  | (250)          | -                     |
| Septic Permits                 | (3,245)                | (15,694)           | (43,000)         | (27,306)            | 64                  | (20,000)       | 23,000                |
| Severance Fees                 | (1,300)                | (12,978)           | (14,000)         | (1,022)             | 7                   | (19,000)       | (5,000)               |
| Site Plan Amendment Fees       | -                      | (754)              | (1,200)          | (446)               | 37                  | (1,200)        | -                     |
| Site Plan Fees                 | (1,112)                | (15,224)           | (19,000)         | (3,776)             | 20                  | (24,000)       | (5,000)               |
| Solid Fuel Burning Permit      | (102)                  | (1,122)            | (1,900)          | (778)               | 41                  | (1,900)        | -                     |
| Subdivision Fees               | -                      | -                  | (5,100)          | (5,100)             | 100                 | (5,100)        | -                     |
| Swimming Pool Permit           | -                      | (300)              | (700)            | (400)               | 57                  | (700)          | -                     |
| Work Order Fees                | (166)                  | (830)              | (1,500)          | (670)               | 45                  | (1,500)        | -                     |
| Zoning Amendment Fees          | (2,812)                | (9,842)            | (10,000)         | (158)               | 2                   | (10,000)       | -                     |
| Zoning Letters Fees            | (129)                  | (1,030)            | (2,000)          | (970)               | 49                  | (2,000)        | -                     |
| 5 - Expenditures               | 61,245                 | 365,505            | 664,920          | 299,415             | 50                  | 620,620        | (44,300)              |
| Advertising                    | 553                    | 3,563              | 5,600            | 2,037               | (53)                | 5,600          | -                     |
| Benefits                       | 10,728                 | 77,674             | 130,000          | 52,326              | 35                  | 130,000        | -                     |
| Boot Allowance                 | -                      | -                  | 250              | 250                 | 100                 | 250            | -                     |
| Building - Licence & Fees      | -                      | 469                | 250              | (219)               | (88)                | 250            | -                     |
| Cellular                       | 147                    | 988                | 1,400            | 412                 | 26                  | 1,400          | -                     |
| Computer Support               | 967                    | 10,225             | 11,200           | 975                 | 6                   | 11,200         | -                     |

APPENDIX D  
2017 FORECAST BY DEPARTMENT

| Row Labels                   | Current<br>Mth Actuals | YTD - Aug<br>31/17 | Annual<br>Budget | Budget<br>Remaining | % Bdgt<br>Remaining | Forecast | Forecast<br>less Bdgt |
|------------------------------|------------------------|--------------------|------------------|---------------------|---------------------|----------|-----------------------|
| Conferences & Seminars       | -                      | -                  | 1,750            | 1,750               | 100                 | 1,750    | -                     |
| Contract Salaries            | 448                    | 1,650              | 16,000           | 14,350              | 86                  | 7,000    | (9,000)               |
| Enforcement                  | 883                    | 3,005              | 5,000            | 1,995               | 40                  | 5,000    | -                     |
| Fuel - Vehicles              | -                      | -                  | 5,500            | 5,500               | 100                 | 5,500    | -                     |
| Internet                     | 45                     | 373                | 550              | 177                 | 33                  | 550      | -                     |
| Landline - telephone         | 222                    | 1,748              | 2,500            | 752                 | 30                  | 2,500    | -                     |
| Legal Fees                   | 178                    | 9,356              | 34,000           | 24,644              | 72                  | 25,000   | (9,000)               |
| Material & Supplies          | 198                    | 4,091              | 6,900            | 2,809               | 42                  | 6,900    | -                     |
| Meetings                     | -                      | 130                | 650              | 520                 | 84                  | 650      | -                     |
| Memberships                  | -                      | 694                | 3,500            | 2,806               | 83                  | 3,500    | -                     |
| Mileage Reimbursement        | 385                    | 989                | 3,450            | 2,461               | 89                  | 3,450    | -                     |
| Other Professional Services  | -                      | 4,500              | 5,000            | 500                 | 10                  | 5,000    | -                     |
| Other Professional Fees      | 369                    | 826                | 6,000            | 5,174               | 70                  | 6,000    | -                     |
| Postage/Courier              | -                      | 1,447              | 2,620            | 1,173               | 43                  | 2,620    | -                     |
| Printing & Photocopying      | 180                    | 2,228              | 5,000            | 2,772               | 51                  | 5,000    | -                     |
| Salaries                     | 45,497                 | 235,581            | 406,300          | 170,719             | 38                  | 380,000  | (26,300)              |
| Stationary                   | 27                     | 775                | 1,250            | 475                 | 38                  | 1,250    | -                     |
| Subscriptions & Publications | -                      | 208                | 500              | 292                 | 48                  | 500      | -                     |
| Training Costs               | 150                    | 3,221              | 6,000            | 2,779               | 42                  | 6,000    | -                     |
| Uniforms                     | -                      | -                  | 500              | 500                 | 100                 | 500      | -                     |
| Vehicle Maintenance          | 268                    | 1,761              | 2,700            | 939                 | 35                  | 2,700    | -                     |
| Web Page Maintenance         | -                      | -                  | 550              | 550                 | 100                 | 550      | -                     |

APPENDIX D  
2017 FORECAST BY DEPARTMENT

| Row Labels                        | Current<br>Mth Actuals | YTD - Aug<br>31/17 | Annual<br>Budget | Budget<br>Remaining | % Bdgt<br>Remaining | Forecast       | Forecast<br>less Bdgt |
|-----------------------------------|------------------------|--------------------|------------------|---------------------|---------------------|----------------|-----------------------|
| <b>MUNICIPAL PROPERTIES</b>       | <b>68,681</b>          | <b>408,754</b>     | <b>771,385</b>   | <b>362,631</b>      | <b>49</b>           | <b>761,401</b> | <b>(9,984)</b>        |
| 4 - Revenues                      | (11,040)               | (150,226)          | (136,720)        | 13,506              | 33                  | (117,220)      | 19,500                |
| Dock Fees                         | (609)                  | (8,490)            | (11,700)         | (3,210)             | 27                  | (9,700)        | 2,000                 |
| Donation                          | -                      | (55,000)           | -                | 55,000              | -                   | -              | -                     |
| Elgin Post Office - Rental Income | (2,119)                | (16,950)           | (25,425)         | (8,475)             | 33                  | (25,425)       | -                     |
| Newboro Harbour - Dock Fees       | (1,558)                | (32,616)           | (45,000)         | (12,384)            | 28                  | (33,000)       | 12,000                |
| Other Income                      | -                      | (2,392)            | (4,000)          | (1,608)             | 40                  | (4,000)        | -                     |
| Parking Fees                      | (3,672)                | (10,357)           | (15,000)         | (4,643)             | 31                  | (11,000)       | 4,000                 |
| Rental Income                     | (3,082)                | (24,420)           | (35,595)         | (11,175)            | 39                  | (34,095)       | 1,500                 |
| 5 - Expenditures                  | 79,721                 | 558,980            | 908,105          | 349,125             | 50                  | 878,621        | (29,484)              |
| Action Items                      | -                      | 1,819              | 19,000           | 17,181              | 90                  | 7,000          | (12,000)              |
| Advertising                       | 49                     | 216                | 400              | 184                 | 46                  | 400            | -                     |
| Alarm System                      | -                      | 1,073              | 3,400            | 2,327               | 59                  | 3,400          | -                     |
| Benefits                          | 12,478                 | 73,157             | 99,600           | 26,443              | 27                  | 99,600         | -                     |
| Building Cleaning                 | 16,929                 | 36,656             | 66,545           | 29,889              | 44                  | 66,545         | -                     |
| Building Maintenanc               | -                      | 310                | 2,500            | 2,190               | 88                  | 2,500          | -                     |
| Building Maintenance              | 2,257                  | 18,687             | 52,650           | 33,963              | 61                  | 46,749         | (5,901)               |
| Building Mtce                     | 274                    | 372                | 3,500            | 3,128               | 89                  | 3,500          | -                     |
| Cellular                          | 111                    | 1,302              | 2,100            | 798                 | 38                  | 2,100          | -                     |
| Computer Support                  | 279                    | 2,604              | 4,200            | 1,596               | 38                  | 4,200          | -                     |
| Conferences & Seminars            | -                      | -                  | 1,500            | 1,500               | 100                 | 1,500          | -                     |
| Contract Salaries                 | 9,322                  | 9,322              | 27,000           | 17,678              | 65                  | 15,000         | (12,000)              |
| Drinking Water                    | 160                    | 1,287              | 5,375            | 4,088               | 70                  | 5,375          | -                     |
| Equipment Rental                  | -                      | -                  | 1,000            | 1,000               | 100                 | 1,000          | -                     |
| Fuel - Vehicles                   | -                      | -                  | 16,300           | 16,300              | 100                 | 16,300         | -                     |
| Garage/Tools                      | 458                    | 1,848              | 3,000            | 1,152               | 38                  | 3,000          | -                     |
| Grounds Maintenance               | 119                    | 7,932              | 4,000            | (3,932)             | (98)                | 8,000          | 4,000                 |
| Health & Safety                   | 6                      | 1,198              | 2,300            | 1,102               | 24                  | 2,327          | 27                    |
| Heating                           | (163)                  | 55,535             | 68,770           | 13,235              | 19                  | 83,770         | 15,000                |
| Hydro                             | 7,218                  | 82,319             | 129,580          | 47,261              | 37                  | 129,450        | (130)                 |

APPENDIX D  
2017 FORECAST BY DEPARTMENT

| Row Labels              | Current<br>Mth Actuals | YTD - Aug<br>31/17 | Annual<br>Budget | Budget<br>Remaining | % Bdgt<br>Remaining | Forecast | Forecast<br>less Bdgt |
|-------------------------|------------------------|--------------------|------------------|---------------------|---------------------|----------|-----------------------|
| Installation of Signs   | 30                     | 370                | 900              | 530                 | 59                  | 900      | -                     |
| Insurance               | 3,811                  | 30,504             | 22,410           | (8,094)             | (36)                | 22,410   | -                     |
| Landline - telephone    | 202                    | 1,535              | 2,575            | 1,040               | 41                  | 2,575    | -                     |
| Legal Fees              | -                      | -                  | 1,000            | 1,000               | 100                 | 1,000    | -                     |
| Licence & Fees          | -                      | 1,468              | 2,000            | 532                 | 27                  | 2,000    | -                     |
| Material & Supplies     | 738                    | 5,490              | 18,500           | 13,010              | 74                  | 17,800   | (700)                 |
| Materials & Supplies    | -                      | 66                 | 1,000            | 934                 | 93                  | 1,000    | -                     |
| Memberships             | -                      | 361                | 500              | 139                 | 28                  | 500      | -                     |
| Mileage Reimbursement   | 215                    | 427                | 400              | (27)                | (7)                 | 400      | -                     |
| Postage/Courier         | -                      | 43                 | 100              | 57                  | 57                  | 100      | -                     |
| Printing & Photocopying | 18                     | 513                | 350              | (163)               | (47)                | 350      | -                     |
| Rent /Leases            | 1,018                  | 8,141              | 16,500           | 8,359               | 51                  | 16,500   | -                     |
| Safety Clothing         | 271                    | 1,520              | 2,000            | 480                 | 24                  | 2,000    | -                     |
| Safety Devices          | -                      | 300                | 1,000            | 700                 | 70                  | 1,000    | -                     |
| Salaries                | 10,884                 | 164,304            | 270,700          | 106,396             | 34                  | 248,700  | (22,000)              |
| Septic Maintenance      | -                      | 2,476              | 5,200            | 2,724               | 72                  | 5,350    | 150                   |
| Septic Mtce             | -                      | -                  | 500              | 500                 | 100                 | 500      | -                     |
| Sidewalk Maintenance    | -                      | -                  | 2,000            | 2,000               | 100                 | 2,000    | -                     |
| Streetlight Repairs     | -                      | -                  | 250              | 250                 | 100                 | -        | (250)                 |
| Summer Students         | 12,905                 | 35,660             | 33,000           | (2,660)             | (8)                 | 36,000   | 3,000                 |
| Training Costs          | -                      | 3,820              | 2,500            | (1,320)             | (53)                | 3,820    | 1,320                 |
| Vehicle Maintenance     | 131                    | 6,346              | 12,000           | 5,654               | 47                  | 12,000   | -                     |

APPENDIX D  
2017 FORECAST BY DEPARTMENT

| Row Labels                    | Current<br>Mth Actuals | YTD - Aug<br>31/17 | Annual<br>Budget | Budget<br>Remaining | % Bdgt<br>Remaining | Forecast       | Forecast<br>less Bdgt |
|-------------------------------|------------------------|--------------------|------------------|---------------------|---------------------|----------------|-----------------------|
| <b>ENVIRONMENTAL SERVICES</b> | <b>(8,194)</b>         | <b>167,150</b>     | <b>247,681</b>   | <b>80,531</b>       | <b>35</b>           | <b>286,655</b> | <b>38,974</b>         |
| 4 - Revenues                  | (55,044)               | (354,595)          | (671,300)        | (316,705)           | 40                  | (572,300)      | 99,000                |
| Bag Tags                      | (25,413)               | (179,832)          | (275,000)        | (95,168)            | 35                  | (265,000)      | 10,000                |
| Grants                        | (743)                  | (60,544)           | (88,000)         | (27,456)            | 31                  | (88,000)       | -                     |
| Other Income                  | -                      | (345)              | (134,000)        | (133,655)           | 100                 | (45,000)       | 89,000                |
| Sale of Composters            | -                      | (36)               | -                | 36                  | -                   | -              | -                     |
| Tipping Fees/Fines            | (28,888)               | (113,838)          | (174,300)        | (60,462)            | 35                  | (174,300)      | -                     |
| 5 - Expenditures              | 46,850                 | 521,745            | 918,981          | 397,236             | 34                  | 858,955        | (60,026)              |
| Advertising                   | -                      | 416                | 1,500            | 1,084               | 72                  | 1,500          | -                     |
| Bag Tags                      | -                      | 9,740              | 10,000           | 260                 | 3                   | 10,000         | -                     |
| Benefits                      | 6,801                  | 48,521             | 78,000           | 29,479              | 38                  | 75,000         | (3,000)               |
| Cellular                      | 28                     | 344                | 400              | 56                  | 14                  | 400            | -                     |
| Compact/Cover                 | -                      | 16,783             | 25,500           | 8,717               | 34                  | 25,500         | -                     |
| Computer Support / GPS        | 282                    | 2,172              | 2,300            | 128                 | 6                   | 2,300          | -                     |
| Dumping Fees                  | -                      | 76,532             | 215,000          | 138,468             | 64                  | 160,000        | (55,000)              |
| Equipment Maintenance         | -                      | -                  | 6,000            | 6,000               | 100                 | 5,000          | (1,000)               |
| Equipment Rental              | -                      | 388                | 15,000           | 14,612              | 97                  | 10,000         | (5,000)               |
| Fuel - Vehicles               | -                      | 226                | 40,000           | 39,774              | 99                  | 40,000         | -                     |
| Garage/Tools                  | -                      | 24                 | 300              | 276                 | 92                  | 300            | -                     |
| Health & Safety               | -                      | 126                | 500              | 374                 | 75                  | 500            | -                     |
| Hydro                         | 281                    | 2,788              | 4,555            | 1,767               | 38                  | 4,555          | -                     |
| Insurance                     | -                      | 1,776              | 1,776            | 0                   | 0                   | 1,776          | -                     |
| Landline - telephone          | 22                     | 175                | 300              | 125                 | 42                  | 300            | -                     |
| Licence & Fees                | -                      | 2,787              | 3,000            | 213                 | 7                   | 3,000          | -                     |
| Material & Supplies           | 68                     | 3,059              | 3,000            | (59)                | (2)                 | 3,000          | -                     |
| Mileage Reimbursement         | -                      | 520                | 350              | (170)               | (49)                | 520            | 170                   |
| Other Professional Fees       | 5,074                  | 54,599             | 59,500           | 4,901               | 4                   | 66,080         | 6,580                 |
| Postage/Courier               | -                      | 2,762              | 8,000            | 5,238               | 65                  | 8,000          | -                     |
| Printing & Photocopying       | 18                     | 8,238              | 10,000           | 1,762               | 18                  | 10,000         | -                     |
| Recycling Costs               | -                      | 95,349             | 142,000          | 46,651              | 33                  | 142,000        | -                     |

APPENDIX D  
2017 FORECAST BY DEPARTMENT

| Row Labels          | Current<br>Mth Actuals | YTD - Aug<br>31/17 | Annual<br>Budget | Budget<br>Remaining | % Bdgt<br>Remaining | Forecast | Forecast<br>less Bdgt |
|---------------------|------------------------|--------------------|------------------|---------------------|---------------------|----------|-----------------------|
| Safety Clothing     | 303                    | 873                | 1,700            | 827                 | 49                  | 1,700    | -                     |
| Salaries            | 30,302                 | 160,660            | 260,000          | 99,340              | 38                  | 250,000  | (10,000)              |
| Summer Student      | 3,177                  | 8,366              | 8,000            | (366)               | (5)                 | 8,000    | -                     |
| Training Costs      | -                      | 2,224              | 2,300            | 76                  | 44                  | 2,524    | 224                   |
| Vehicle Maintenance | 493                    | 22,299             | 20,000           | (2,299)             | (12)                | 27,000   | 7,000                 |

APPENDIX D  
2017 FORECAST BY DEPARTMENT

| Row Labels                     | Current<br>Mth Actuals | YTD - Aug<br>31/17 | Annual<br>Budget | Budget<br>Remaining | % Bdg<br>Remaining | Forecast       | Forecast<br>less Bdg |
|--------------------------------|------------------------|--------------------|------------------|---------------------|--------------------|----------------|----------------------|
| <b>COMMUNITY &amp; LEISURE</b> | <b>74,246</b>          | <b>153,957</b>     | <b>338,494</b>   | <b>184,537</b>      | <b>36</b>          | <b>342,719</b> | <b>6,825</b>         |
| 4 - Revenues                   | (6,585)                | (124,764)          | (134,705)        | (9,941)             | 37                 | (126,355)      | 8,350                |
| Brochure Ad Revenues           | (250)                  | (10,025)           | (12,000)         | (1,975)             | 16                 | (12,000)       | -                    |
| Bussing Fee                    | (470)                  | (8,750)            | (13,300)         | (4,550)             | 34                 | (13,300)       | -                    |
| Donations                      | -                      | (6,554)            | (6,000)          | 554                 | 1                  | (6,690)        | (690)                |
| Fundraising                    | -                      | (159)              | -                | 159                 | -                  | -              | -                    |
| Grants                         | -                      | (21,600)           | (12,900)         | 8,700               | 49                 | (9,800)        | 3,100                |
| Other Income                   | (1,094)                | (6,370)            | (11,615)         | (5,245)             | 63                 | (11,165)       | 450                  |
| Registration Fees              | (4,370)                | (69,687)           | (75,890)         | (6,203)             | 7                  | (70,940)       | 4,950                |
| T-Shirt Sales                  | (401)                  | (1,619)            | (3,000)          | (1,381)             | 57                 | (2,460)        | 540                  |
| 5 - Expenditures               | 80,831                 | 278,721            | 473,199          | 194,478             | 36                 | 469,074        | (1,525)              |
| Admissions                     | -                      | -                  | 1,200            | 1,200               | 100                | 600            | (600)                |
| Advertising                    | 255                    | 718                | 1,000            | 282                 | 49                 | 750            | (250)                |
| Benefits                       | 5,745                  | 22,363             | 40,200           | 17,837              | 42                 | 40,200         | -                    |
| Brochures                      | 3,332                  | 8,263              | 9,050            | 787                 | 9                  | 9,050          | -                    |
| Busing Costs                   | 10,948                 | 21,751             | 24,250           | 2,499               | 5                  | 21,625         | (2,625)              |
| Cellular                       | 43                     | 346                | 450              | 104                 | 23                 | 450            | -                    |
| Computer Support               | 177                    | 828                | 1,500            | 672                 | 45                 | 1,500          | -                    |
| Food/Beverage Supplies         | -                      | 544                | 1,250            | 706                 | 64                 | 750            | (500)                |
| Guest Instructors              | (2,539)                | 100                | 50               | (50)                | (50)               | 50             | -                    |
| Health & Safety                | -                      | 1,101              | 1,250            | 149                 | 45                 | 1,000          | (250)                |
| Honorariums                    | -                      | -                  | 675              | 675                 | 100                | 675            | -                    |
| Insurance                      | -                      | -                  | 8,094            | 8,094               | 100                | 10,294         | 2,200                |
| Internet                       | 28                     | 171                | 150              | (21)                | 25                 | 150            | -                    |
| Landline - telephone           | 357                    | 662                | 1,030            | 368                 | 36                 | 1,030          | -                    |
| Material & Supplies            | 4                      | 9,346              | 14,550           | 5,204               | (5)                | 14,550         | 2,600                |
| Materials & Supplies           | 1,703                  | 20,669             | 49,100           | 28,431              | 41                 | 49,100         | -                    |
| Meetings                       | -                      | 69                 | 100              | 31                  | 31                 | 100            | -                    |
| Memberships                    | -                      | 343                | 450              | 107                 | 26                 | 450            | -                    |
| Mileage                        | 45                     | 100                | 1,800            | 1,700               | 94                 | 1,800          | -                    |

APPENDIX D  
2017 FORECAST BY DEPARTMENT

| Row Labels              | Current<br>Mth Actuals | YTD - Aug<br>31/17 | Annual<br>Budget | Budget<br>Remaining | % Bdgt<br>Remaining | Forecast | Forecast<br>less Bdgt |
|-------------------------|------------------------|--------------------|------------------|---------------------|---------------------|----------|-----------------------|
| Mileage Reimbursement   | 589                    | 4,255              | 7,200            | 2,945               | 44                  | 7,200    | -                     |
| Other Professional Fees | -                      | 154                | 5,500            | 5,346               | 97                  | 5,000    | (500)                 |
| Postage/Courier         | -                      | 86                 | 200              | 114                 | 57                  | 200      | -                     |
| Printing & Photocopying | 36                     | 893                | 1,000            | 107                 | 11                  | 1,000    | -                     |
| Recreation Levy         | -                      | 51,566             | 130,050          | 78,484              | 60                  | 130,050  | -                     |
| Refunds                 | -                      | 674                | 400              | (274)               | (12)                | 300      | (100)                 |
| Rentals                 | -                      | 411                | 2,500            | 2,089               | 79                  | 1,000    | (1,500)               |
| Salaries                | 60,071                 | 130,967            | 168,300          | 37,333              | 27                  | 168,300  | -                     |
| Staff Functions         | 32                     | 32                 | 200              | 168                 | 84                  | 200      | -                     |
| Stationary              | 5                      | 155                | 300              | 145                 | 48                  | 300      | -                     |
| Town Crier              | -                      | 675                | -                | (675)               | -                   | -        | -                     |
| Training Costs          | -                      | 1,479              | 1,200            | (279)               | (23)                | 1,200    | -                     |
| Web Page Maintenance    | -                      | -                  | 200              | 200                 | 100                 | 200      | -                     |



APPENDIX D  
2017 FORECAST BY DEPARTMENT

| Row Labels                              | Current<br>Mth Actuals | YTD - Aug<br>31/17 | Annual<br>Budget | Budget<br>Remaining | % Bdgt<br>Remaining | Forecast         | Forecast<br>less Bdgt |
|---|------------------------|--------------------|------------------|---------------------|---------------------|------------------|-----------------------|
| <b>BOARDS</b>                           | <b>(42)</b>            | <b>1,532,342</b>   | <b>2,733,014</b> | <b>1,200,672</b>    | <b>15</b>           | <b>2,713,014</b> | <b>(20,000)</b>       |
| 4 - Revenues                            | -                      | (1,520)            | (17,100)         | (15,580)            | (6)                 | (17,100)         | -                     |
| Donations                               | -                      | (1,300)            | -                | 1,300               | -                   | -                | -                     |
| Other Income                            | 225                    | 5                  | -                | (5)                 | -                   | -                | -                     |
| Sale of Books, Photocopies etc          | (225)                  | (225)              | (100)            | 125                 | (125)               | (100)            | -                     |
| Transfer from Reserve                   | -                      | -                  | (17,000)         | (17,000)            | 100                 | (17,000)         | -                     |
| 5 - Expenditures                        | (42)                   | 1,533,862          | 2,750,114        | 1,216,252           | 26                  | 2,730,114        | (20,000)              |
| Cataraqui Region Conservation Authority | -                      | 66,691             | 66,691           | (0)                 | -                   | 66,691           | -                     |
| Library Board Levy                      | -                      | 300,000            | 375,000          | 75,000              | 20                  | 375,000          | -                     |
| Material & Supplies                     | 1,322                  | 17,751             | 48,400           | 30,649              | 63                  | 48,400           | -                     |
| Materials & Supplies                    | 646                    | 8,247              | 30,000           | 21,753              | 73                  | 10,000           | (20,000)              |
| Meetings                                | -                      | 122                | -                | (122)               | -                   | -                | -                     |
| OPP Direct Costs                        | -                      | 1,079,275          | 2,168,246        | 1,088,971           | 50                  | 2,168,246        | -                     |
| Rideau Valley Conservation Authority    | -                      | 61,777             | 61,777           | 0                   | -                   | 61,777           | -                     |
| Salaries                                | (2,009)                | -                  | -                | -                   | -                   | -                | -                     |
| <b>Grand Total</b>                      | <b>840,886</b>         | <b>(4,086,376)</b> | <b>(577,537)</b> | <b>3,508,839</b>    | <b>41</b>           | <b>(409,626)</b> | <b>170,511</b>        |