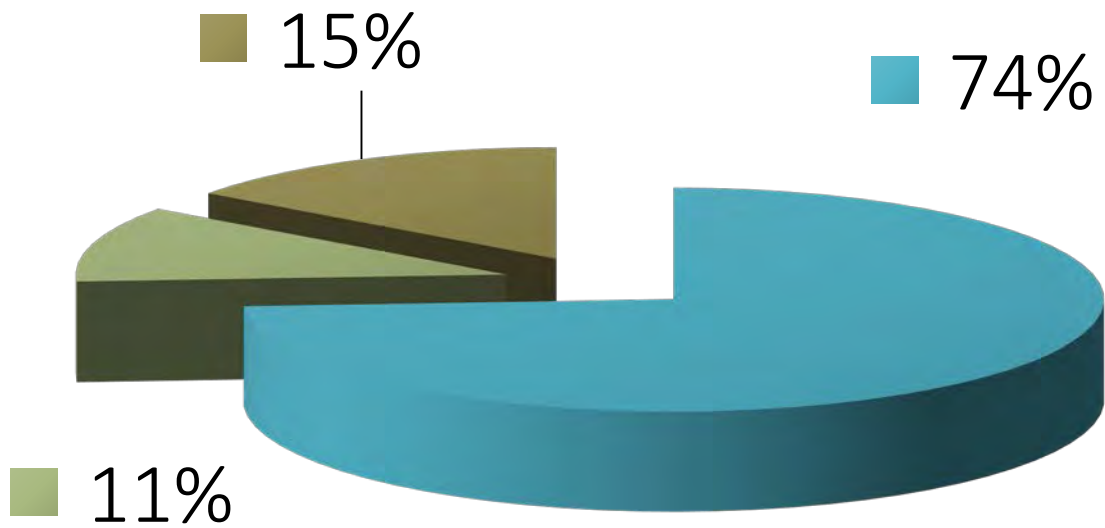




*"An Experience To Remember"*

# **2016 Municipal Budget**

# 2016 Operating Revenues

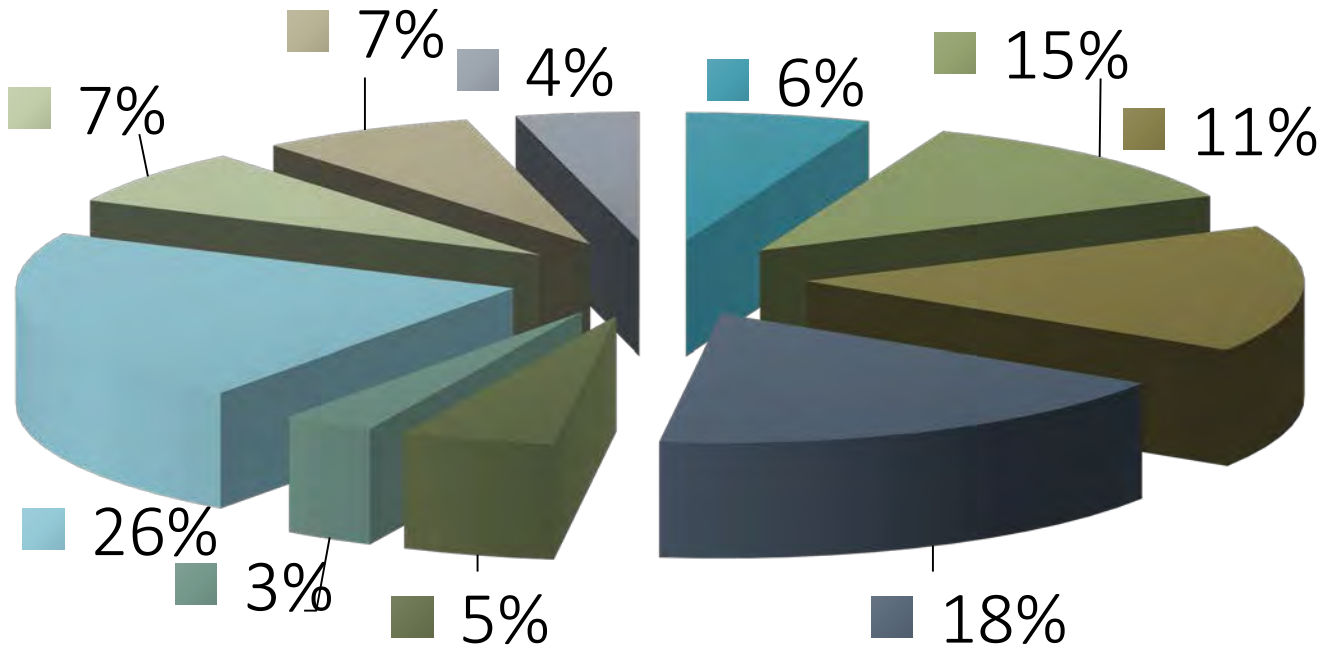


■ Taxation

■ Grants

■ User Fees

# 2016 Operating Expenditures



■ Fire & Rescue

■ Administration & Treasury

■ Financing

■ Police Services

■ Development Services

■ Community & Leisure

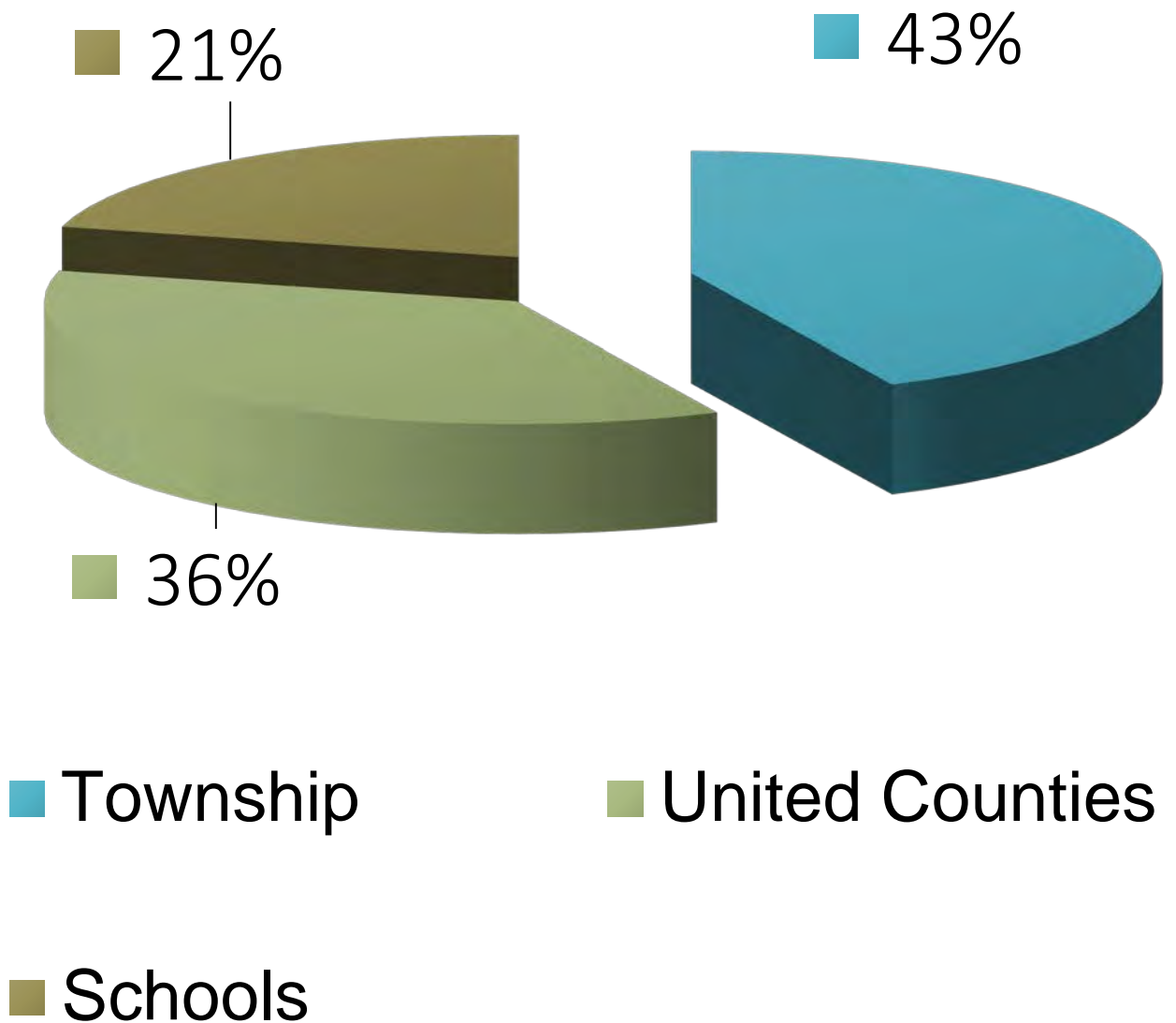
■ Roads & Bridges

■ Municipal Properties

■ Environmental Services

■ Other Boards

# 2016 Property Tax Bill



# 2016 Budget – Taxation

- The assessment increase phase-in results in an increase of 3.3% in the property tax assessment base for 2016. Real growth adds .8% for a **total assessment increase of 4.1%**.
- The total property tax rate is increasing by 4.9% for a residential property owner with an average reassessment increase.
- A major cost driver of the higher tax rate is an increase of 21% or \$390,000 in OPP policing costs.
- The average overall property tax increase is \$78 per year for each \$100,000 of assessment.

# Taxation

	2015	2016	% Increase	OPP Impact
Township Tax Rate	<b>375</b>	<b>432</b>	<b>15%</b>	<b>5%</b>
Overall Tax Rate	<b>938</b>	<b>983</b>	<b>4.9%</b>	<b>2%</b>
Township Tax Levy	<b>\$7.8 million</b>	<b>\$9.3 million</b>	<b>20%</b>	<b>5%</b>

# 2016 Long-Term Financing

2016	Interest rate	Yearly Payments	Principle	Balance 12/31/2016	
2008 Capital Projects	2.88%	\$261,528	\$239,785	\$515,191	31-Dec-18
2009 Capital Projects	3.79%	\$529,332	\$454,673	\$1,515,208	31-Dec-19
2011 Capital Projects	2.56%	\$163,597	\$163,219	\$0	31-Dec-16
2012 Capital Projects	2.51%	\$159,768	\$151,911	\$161,124	31-Jan-18
2013 Capital Projects	3.67%	\$275,112	\$205,710	\$1,685,340	31-Jan-23
2014 Capital Projects	3.90%	\$280,217	\$195,251	\$1,983,355	31-Dec-24
2014 Fire Debenture	2.88%	\$48,400	\$37,410	\$344,181	15-Oct-24
2015 Capital Projects	2.4%	\$152,400	\$132,400	\$867,600	31-Dec-22
2016 Capital Projects				\$1,150,000	31-Dec-23
WDO Loan	2.7%	\$26,299	\$25,548	63,960	30-Jun-19
<b>Totals</b>		<b>\$1,896,653</b>	<b>\$1,605,908</b>	<b>\$8,285,960</b>	

**Township of Rideau Lakes  
2016 Budget Summary  
Total Revenues**

	2016	2016	2016	2016	2015	Variance	Variance
Department	Operating Revenues	Capital Revenues	Transfers from Reserve	Total	Budget	\$	%
<b>Corporate Services</b>							
Administration	\$155,200	\$0	\$0	\$155,200	\$182,400	(\$27,200)	-15%
Animal Control	\$6,500	\$0	\$0	\$6,500	\$7,000	(\$500)	-7%
Livestock Evaluators	\$0	\$0	\$0	\$0	\$1,000	(\$1,000)	n/a
Fenceviewers	\$0	\$0	\$0	\$0	\$500	(\$500)	-100%
<b>Treasury &amp; Taxation</b>							
Treasury	\$383,000	\$0	\$0	\$383,000	\$360,000	\$23,000	6%
Taxation & PIL's	\$9,675,690	\$0	\$0	\$9,675,690	\$8,008,983	\$1,666,707	20.8%
Capital Financing	\$0	\$1,150,000	\$0	\$1,150,000	\$1,000,000	\$150,000	10%
Federal & Provincial Grants	\$1,419,900	\$478,758	\$0	\$1,898,658	\$1,740,481	\$158,177	9%
<b>Fire &amp; Rescue</b>							
Fire & Rescue	\$71,200	\$18,000	\$22,711	\$111,911	\$86,000	\$25,911	30%
<b>Facilities &amp; Waste</b>							
Municipal Properties	\$114,050	\$0	\$20,000	\$134,050	\$103,368	\$30,682	30%
Environmental Services	\$565,000	\$10,000	\$13,500	\$588,500	\$614,600	(\$26,100)	-4%
<b>Roads &amp; Streetlights</b>							
Roads, Bridges and Streetlights	\$98,000	\$0	\$0	\$98,000	\$112,000	(\$14,000)	-13%
<b>Development Services</b>							
Planning Services	\$89,535	\$0	\$9,000	\$98,535	\$107,470	(\$8,935)	-8%
Building Inspection	\$311,000	\$0	\$0	\$311,000	\$325,980	(\$14,980)	-5%
Civic Addressing	\$5,500	\$0	\$0	\$5,500	\$6,550	(\$1,050)	-16%
Development Charges	\$0	\$90,000	\$0	\$90,000	\$80,000	\$10,000	n/a
Economic Development	\$0	\$2,500	\$0	\$2,500	\$12,500	(\$10,000)	n/a
Community Improvement	\$0	\$0	\$0	\$0	\$0	\$0	n/a
Bylaw Enforcement	\$2,500	\$0	\$0	\$2,500	\$0	\$2,500	n/a
<b>Community &amp; Leisure</b>							
Community & Leisure	\$92,860	\$1,000	\$0	\$93,860	\$207,375	(\$113,515)	-55%
Beautification	\$4,485	\$0	\$0	\$4,485	\$1,000	\$3,485	n/a
<b>Boards &amp; Committees</b>							
Police Services	\$0	\$0	\$0	\$0	\$18,800	(\$18,800)	-100%
Heritage Advisory Committee	\$1,000	\$0	\$10,000	\$11,000	\$13,900	(\$2,900)	-21%
Conservation Authorities	\$0	\$0	\$15,000	\$15,000			
<b>Totals</b>	<b>\$12,995,420</b>	<b>\$1,750,258</b>	<b>\$90,211</b>	<b>\$14,835,889</b>	<b>\$12,989,907</b>	<b>\$1,845,982</b>	<b>14%</b>





**Township of Rideau Lakes  
2016 Budget Summary  
Operating Revenues**

<b>Department</b>	<b>2016 Revenues</b>	<b>2015 Budget</b>	<b>2015 Adjusted Budget</b>	<b>Variance \$</b>	<b>Variance %</b>
<b>Corporate Services</b>					
Administration	\$155,200	\$182,400	\$183,900	(\$28,700)	-16%
Animal Control	\$6,500	\$7,000	\$7,000	(\$500)	-7%
Livestock Valuers	\$0	\$1,000	\$0	\$0	
Fenceviewers	\$0	\$500	\$0	\$0	
<b>Treasury &amp; Taxation</b>					
Treasury	\$383,000	\$360,000	\$360,000	\$23,000	6%
Taxation & PIL's	\$9,675,690	\$8,008,983	\$8,008,983	\$1,666,707	21%
Provincial Grant	\$1,419,900	\$1,740,481	\$1,356,500	\$63,400	5%
<b>Fire &amp; Rescue</b>					
Fire & Rescue	\$71,200	\$72,000	\$72,000	(\$800)	-1%
<b>Facilities &amp; Waste</b>					
Municipal Properties	\$114,050	\$102,868	\$102,868	\$11,182	11%
Environmental Services	\$565,000	\$614,600	\$614,600	(\$49,600)	-8%
<b>Public Works</b>					
Roads & Bridges	\$98,000	\$112,000	\$112,000	(\$14,000)	-13%
<b>Development Services</b>					
Planning Services	\$89,535	\$107,470	\$107,470	(\$17,935)	-17%
Building Inspection	\$311,000	\$325,980	\$325,980	(\$14,980)	
Bylaw Enforcement	\$2,500	\$0	\$0	\$2,500	
Civic Addressing	\$5,500	\$6,550	\$6,550	(\$1,050)	-16%
Development Charges	\$0	\$80,000	\$0	\$0	
<b>Community &amp; Leisure</b>					
Community & Leisure	\$92,860	\$95,975	\$95,975	(\$3,115)	-3%
Beautification	\$4,485	\$0	\$0	\$4,485	
<b>Departmental Revenues</b>	<b>\$12,994,420</b>	<b>\$11,817,807</b>	<b>\$11,353,826</b>	<b>\$1,640,594</b>	<b>14%</b>
<b>Boards &amp; Committees</b>					
Police Services	\$0	\$18,800	\$18,800	(\$18,800)	-100%
HAC	\$1,000	\$8,900	\$8,900	(\$7,900)	-89%
<b>Total Revenues</b>	<b>\$12,995,420</b>	<b>\$11,845,507</b>	<b>\$11,381,526</b>	<b>\$1,613,894</b>	<b>14.2%</b>

**Township of Rideau Lakes  
2016 Budget  
Operating Expenditures**

Department	2016 Budget	2015 Budget	2015 Adjusted Budget	Variance \$	Variance %
<b>Corporate Services</b>					
Administration	\$597,900	\$595,950	\$596,950	\$950	0%
Animal Control	\$23,600	\$21,675	\$21,675	\$1,925	9%
Livestock Evaluators	\$0	\$500	\$0	\$0	
Fenceviewers	\$0	\$500	\$0	\$0	
Council	\$194,900	\$192,800	\$192,800	\$2,100	1%
<b>Treasury</b>					
Treasury	\$489,900	\$463,000	\$469,517	\$20,383	4%
<b>Fire &amp; Rescue</b>					
Fire & Rescue	\$725,490	\$636,170	\$656,170	\$69,320	11%
Emergency Management	\$12,900	\$9,700	\$9,700	\$3,200	33%
<b>Facilities &amp; Waste</b>					
Municipal Properties	\$854,050	\$729,834	\$729,834	\$124,216	17%
Environmental Services	\$949,725	\$962,295	\$962,295	(\$12,570)	-1%
<b>Public Works</b>					
Roads, Bridges & Streetlights	\$2,701,250	\$2,506,617	\$2,635,517	\$65,733	2%
<b>Development Services</b>					
Planning	\$225,895	\$220,323	\$220,323	\$5,572	3%
Building Inspection	\$371,157	\$372,337	\$372,337	(\$1,180)	0%
Civic Addressing	\$21,283	\$21,264	\$21,264	\$19	0%
By-Law Enforcement / Property Standards	\$34,893	\$34,342	\$34,342	\$551	2%
Economic Development	\$9,410	\$5,790	\$5,790	\$3,620	63%
<b>Community &amp; Leisure</b>					
Community & Leisure	\$385,600	\$354,965	\$354,965	\$30,635	9%
Beautification	\$47,600	\$15,000	\$47,450	\$150	0%
<b>Departmental Operating Expenditures</b>	<b>\$7,645,553</b>	<b>\$7,143,062</b>	<b>\$7,330,929</b>	<b>\$314,624</b>	<b>4%</b>
Taxation Write-offs	\$145,000	\$70,000	\$70,000	\$75,000	107%
Long Term Financing Payments	\$1,900,354	\$338,348	\$1,872,274	\$28,080	1%
<b>External Boards</b>					
Heritage Advisory Committee	\$40,125	\$37,150	\$37,150	\$2,975	8%
Libraries	\$363,720	\$350,405	\$350,405	\$13,315	4%
Conservation Authorities	\$123,719	\$120,107	\$120,107	\$3,612	3%
Policing Services	\$2,158,262	\$1,888,196	\$1,888,196	\$270,066	14%
<b>External Boards</b>	<b>\$4,731,180</b>	<b>\$2,804,206</b>	<b>\$4,338,132</b>	<b>\$393,048</b>	<b>9%</b>
<b>Total Operating Expenses</b>	<b>\$12,376,733</b>	<b>\$9,947,268</b>	<b>\$11,669,061</b>	<b>\$707,672</b>	<b>6.1%</b>



**Township of Rideau Lakes  
2016 Operating Budget  
Administration**

	2016 Budget	2015 Budget	Variance \$	Variance %	2015 Projection	Variance \$	Variance %	2014 Actual
<b>Revenues</b>								
Lottery Licenses Fees	\$1,000	\$1,200	(\$200)		\$700	\$300		\$982
Other License Fees	\$5,500	\$5,500	\$0		\$6,000	(\$500)		\$5,420
Other Income	\$145,000	\$165,000	(\$20,000)		\$163,500	(\$18,500)		\$182,136
Sale of Books, Photocopies	\$700	\$700	\$0		\$350	\$350		\$229
Sale of Municipal Properties	\$2,000	\$10,000	(\$8,000)		\$7,000	(\$5,000)		\$2,000
Livestock	\$500	\$1,000	(\$500)		\$300	\$200		\$450
Fenceviewers	\$500	\$500	\$0		\$0	\$500		\$0
<b>Total Revenues</b>	<b>\$155,200</b>	<b>\$183,900</b>	<b>(\$28,700)</b>	<b>-16%</b>	<b>\$177,850</b>	<b>(\$22,650)</b>	<b>-13%</b>	<b>\$191,217</b>
<b>Expenditures</b>								
Salaries	\$330,300	\$320,000	\$10,300		\$313,000	\$17,300		\$362,649
Benefits	\$88,500	\$97,600	(\$9,100)		\$85,000	\$3,500		\$96,007
Computer Support	\$5,500	\$5,500	\$0		\$5,000	\$500		\$6,605
Legal Fees	\$25,000	\$22,000	\$3,000		\$28,000	(\$3,000)		\$31,715
Other Professional Fees	\$5,000	\$5,000	\$0		\$4,500	\$500		\$1,486
Human Resources Fees	\$3,000	\$1,500	\$1,500		\$3,000	\$0		\$492
Insurance	\$48,000	\$45,000	\$3,000		\$45,500	\$2,500		\$44,264
Landline - telephone	\$3,000	\$3,000	\$0		\$2,500	\$500		\$2,812
Cellular	\$1,500	\$2,000	(\$500)		\$1,200	\$300		\$1,998
Postage/Courier	\$1,500	\$1,500	\$0		\$1,500	\$0		\$812
Internet	\$1,000	\$1,800	(\$800)		\$500	\$500		\$1,159
Web Page Maintenance	\$500	\$800	(\$300)		\$400	\$100		\$1,122
Advertising	\$2,000	\$1,500	\$500		\$3,500	(\$1,500)		\$3,135
Subscriptions & Publications	\$500	\$700	(\$200)		\$200	\$300		\$202
Printing & Photocopying	\$2,500	\$2,500	\$0		\$2,500	\$0		\$3,303
Material & Supplies	\$3,000	\$3,000	\$0		\$2,900	\$100		\$2,952
Stationary	\$1,500	\$1,500	\$0		\$1,000	\$500		\$989
Conventions & Seminars	\$3,000	\$3,000	\$0		\$3,000	\$0		\$2,867
Mileage Reimbursement	\$250	\$800	(\$550)		\$100	\$150		\$720
Memberships	\$6,000	\$6,000	\$0		\$5,500	\$500		\$6,861
Training Costs	\$2,000	\$2,000	\$0		\$1,800	\$200		\$1,034
Meetings	\$1,000	\$1,000	\$0		\$800	\$200		\$699
Grants to Others	\$53,850	\$60,850	(\$7,000)		\$60,850	(\$7,000)		\$63,013
Grants to Schools (Bursaries)	\$1,000	\$1,000	\$0		\$1,000	\$0		\$1,098
Health and Safety Committee	\$3,000	\$3,400	(\$400)		\$2,400	\$600		\$0
Special Events	\$4,000	\$3,000	\$1,000		\$5,600	(\$1,600)		\$3,864
Livestock	\$1,000	\$500	\$500		\$1,460	(\$460)		\$256
Fenceviewers	\$500	\$500	\$0		\$0	\$500		\$0
<b>Total Expenditures</b>	<b>\$597,900</b>	<b>\$596,950</b>	<b>\$950</b>	<b>0.2%</b>	<b>\$582,710</b>	<b>\$15,190</b>	<b>3%</b>	<b>\$642,114</b>

**Grants to Others - Final Budget**

**Requested**

**Grant**

Algonquin Park to Adirondacks Collaborative (A2A)	\$1,000.00	\$0.00
Big Rideau Lake Association	\$3,000.00	\$0.00
Brockville & District Hospital Foundation	\$7,500.00	\$0.00
Catarqui Trail Management Board	\$5,000.00	\$5,000.00
Community & Primary Health Care	\$2,978.00	\$1,000.00
Country Roads Community Health Centre	\$10,000.00	\$0.00
Delta Mill Society	\$12,500.00	\$7,500.00
Doors Open Brockville and Thousand Islands	\$250.00	\$0.00
Elgin and Area Heritage Society	\$4,000.00	\$1,500.00
Friends of Foley Mountain	\$3,000.00	\$500.00
Friends of the Arena (Westport Community Centre)	\$2,400.00	\$1,000.00
Friends of the Rideau Lakes Public Library	\$500.00	\$500.00
Frontenac Arch Biosphere	\$3,200.00	\$1,600.00
Hutchings Cemetery Board	\$500.00	\$500.00
Kick in For Kids	\$2,000.00	\$0.00
Lombardy Agricultural Society	\$1,000.00	\$1,000.00
Lower Beverley Lake Park Management Board	\$10,000.00	\$7,500.00
Maple Vale Cemetery	\$5,000.00	\$2,500.00
Morton Community Hall & Morton Beautification	\$2,500.00	\$0.00
Newboro United Church Cemetery Board	\$2,000.00	\$1,000.00
Rideau Environmental Action League (REAL)	\$2,500.00	\$1,500.00
Rideau Heritage Route Tourism	\$10,000.00	\$10,000.00
Rideau Lakes Horticultural Society	\$500.00	\$500.00
Rideau Lakes Networking Group (The Waterfront Voice)	\$1,500.00	\$0.00
South Crosby Parks, Recreation & Events Committee	\$5,000.00	\$0.00
The Hub Recreation, Arts and Athletics Association	\$19,000.00	\$6,000.00
Two Rivers Food Hub	\$1,000.00	\$500.00
Union Cemetery	\$1,500.00	\$1,500.00
University Hospitals Kingston Foundation	\$5,000.00	\$0.00
Smiths Falls Hospital		\$0.00
Contingency		\$2,750.00

**TOTALS**

\$124,328.00

\$53,850.00

**Township of Rideau Lakes  
2016 Operating Budget  
Animal Control**

	<b>2016 Budget</b>	<b>2015 Budget</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>2015 Projection</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>2014 Actual</b>
<b>Revenues</b>								
Dog License Fees	\$6,000	\$6,000	\$0		\$5,850	\$150		\$6,323
Other License Fees	\$500	\$1,000	(\$500)		\$320	\$180		\$1,175
<b>Total Revenues</b>	<b>\$6,500</b>	<b>\$7,000</b>	<b>(\$500)</b>	<b>-7%</b>	<b>\$6,170</b>	<b>\$330</b>	<b>5%</b>	<b>\$7,498</b>
<b>Expenditures</b>								
Contract Salaries	\$18,000	\$18,000	\$0		\$18,000	\$0		\$17,353
Pound Fees	\$1,800	\$1,875	(\$75)		\$1,800	\$0		\$4,931
Veterinary Fees	\$500	\$500	\$0		\$0	\$500		\$94
Legal Fees	\$3,000	\$1,000	\$2,000		\$3,000	\$0		\$1,723
Material & Supplies	\$300	\$300	\$0		\$200	\$100		\$187
<b>Total Expenditures</b>	<b>\$23,600</b>	<b>\$21,675</b>	<b>\$1,925</b>	<b>9%</b>	<b>\$23,000</b>	<b>\$600</b>	<b>3%</b>	<b>\$24,288</b>

**Township of Rideau Lakes  
2016 Operating Budget  
Council**

	<b>2016 Budget</b>	<b>2015 Budget</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>2015 Projection</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>2014 Actual</b>
<b>Expenditures</b>								
Honorariums	\$106,700	\$103,600	\$3,100		\$103,600	\$3,100		\$99,134
Benefits	\$6,000	\$5,200	\$800		\$6,000	\$0		\$5,086
Computer Support	\$700	\$500	\$200		\$700	\$0		\$300
Postage/Courier	\$4,000	\$4,000	\$0		\$4,000	\$0		\$4,000
Internet	\$5,500	\$5,000	\$500		\$5,500	\$0		\$5,497
Material & Supplies	\$2,000	\$2,000	\$0		\$1,800	\$200		\$2,023
Cellular	\$1,500	\$1,500	\$0		\$1,500	\$0		\$1,451
Conventions & Seminars	\$7,500	\$7,500	\$0		\$6,900	\$600		\$5,726
Mileage Reimbursement	\$23,000	\$23,500	(\$500)		\$22,500	\$500		\$23,255
Meetings	\$38,000	\$40,000	(\$2,000)		\$37,500	\$500		\$40,313
<b>Total Expenditures</b>	<b>\$194,900</b>	<b>\$192,800</b>	<b>\$2,100</b>	<b>1%</b>	<b>\$190,000</b>	<b>\$4,900</b>	<b>3%</b>	<b>\$186,785</b>





**Treasury Department**  
**PROPOSED 2016 BUDGET – LEAD SHEET**

**CORE DEPARTMENTAL SERVICES**

<b>Financial Management &amp; Administration</b>	<b>Property Taxation Administration, Billing &amp; Collection</b>	<b>IT Management &amp; Desktop Support</b>
<b>Financial &amp; Capital Planning</b>	<b>Asset Management &amp; Coordination</b>	

**2016 PROPOSED SERVICE LEVEL, PROGRAM, OR PROJECT CHANGES**

<b>Change</b>	<b>Reason</b>	<b>Impact</b>
FIR Report completed by staff	OP	-\$4,000

- Reason Codes**
- Council Direction **CD**
  - Required by Statute or Act **RSA**
  - Risk Management **RM**
  - Operational **OP**

**Township of Rideau Lakes  
2016 Operating Budget  
Treasury**

	<b>2016 Budget</b>	<b>2015 Budget</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>2015 Projection</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>2014 Actual</b>
<b>Revenues</b>								
Taxation Interest	\$345,000	\$325,000	\$20,000		\$335,000	\$10,000		\$321,264
Tax Certificate Fee	\$13,000	\$13,000	\$0		\$12,000	\$1,000		\$11,927
Other Income	\$20,000	\$16,000	\$4,000		\$21,000	(\$1,000)		\$19,335
Bank Interest	\$5,000	\$6,000	(\$1,000)		\$4,200	\$800		\$6,616
<b>Total Revenues</b>	<b>\$383,000</b>	<b>\$360,000</b>	<b>\$23,000</b>	<b>6.4%</b>	<b>\$372,200</b>	<b>\$10,800</b>	<b>2.9%</b>	<b>\$359,142</b>
<b>Expenditures</b>								
Salaries	\$293,900	\$280,000	\$13,900		\$276,000	\$17,900		\$262,262
Benefits	\$87,000	\$82,500	\$4,500		\$84,000	\$3,000		\$76,773
Computer Support	\$10,500	\$10,000	\$500		\$10,500	\$0		\$9,771
Bank Service Charges	\$6,000	\$6,000	\$0		\$6,400	(\$400)		\$8,398
Payroll Charges	\$10,000	\$9,500	\$500		\$9,500	\$500		\$7,785
Audit Fees	\$23,500	\$25,500	(\$2,000)		\$27,000	(\$3,500)		\$25,554
Landline - Telephone	\$2,500	\$2,500	\$0		\$2,400	\$100		\$2,385
Office Equipment	\$12,000	\$6,517	\$5,483		\$6,500	\$5,500		\$11,501
Cellular	\$1,300	\$1,200	\$100		\$1,300	\$0		\$1,202
Postage/Courier	\$21,000	\$20,000	\$1,000		\$20,000	\$1,000		\$560
Internet	\$400	\$400	\$0		\$350	\$50		\$296
Web Page Mtce	\$100	\$200	(\$100)		\$50	\$50		\$318
Advertising	\$200	\$200	\$0		\$100	\$100		\$168
Printing & Photocopying	\$3,000	\$4,500	(\$1,500)		\$2,500	\$500		\$2,318
Material & Supplies	\$6,000	\$6,000	\$0		\$5,500	\$500		\$5,533
Stationary	\$3,000	\$3,000	\$0		\$3,200	(\$200)		\$2,875
Conventions & Seminars	\$2,500	\$3,500	(\$1,000)		\$2,000	\$500		\$3,368
Mileage Reimbursement	\$4,000	\$4,000	\$0		\$3,800	\$200		\$3,485
Memberships	\$1,300	\$1,300	\$0		\$1,150	\$150		\$1,264
Training Costs	\$1,500	\$2,500	(\$1,000)		\$1,800	(\$300)		\$2,367
Meetings	\$200	\$200	\$0		\$200	\$0		\$118
<b>Total Expenditures</b>	<b>\$489,900</b>	<b>\$469,517</b>	<b>\$20,383</b>	<b>4.3%</b>	<b>\$464,250</b>	<b>\$25,650</b>	<b>5.5%</b>	<b>\$428,301</b>

**Township of Rideau Lakes  
2016 Operating Budget  
Taxation & Payments-in-Lieu**

	<b>2016 Budget</b>	<b>2015 Budget</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>2015 Projection</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>2014 Actual</b>
<b>Revenues</b>								
Supplementary Taxes	\$80,000	\$90,000	(\$10,000)		\$110,000	(\$30,000)		\$89,812
Payments In Lieu	\$302,000	\$170,000	\$132,000		\$175,000	\$127,000		\$176,554
Property Taxation	\$9,293,690	\$7,748,983	\$1,544,707		\$7,748,983	\$1,544,707		\$6,990,478
<b>Total Revenues</b>	<b>\$9,675,690</b>	<b>\$8,008,983</b>	<b>\$1,666,707</b>	<b>20.8%</b>	<b>\$8,033,983</b>	<b>\$1,641,707</b>	<b>20.4%</b>	<b>\$7,256,844</b>
<b>Expenditures</b>								
Assessment Appeals	\$65,000	\$40,000	\$25,000		\$50,000	\$15,000		\$51,586
Taxation - Bad debts	\$80,000	\$30,000	\$50,000		\$30,000	\$50,000		\$19,894
<b>Total Expenditures</b>	<b>\$145,000</b>	<b>\$70,000</b>	<b>\$75,000</b>	<b>107.1%</b>	<b>\$80,000</b>	<b>\$65,000</b>	<b>81.3%</b>	<b>\$71,480</b>

**Township of Rideau Lakes  
2016 Operating Budget  
Capital Financing**

	<b>2016 Budget</b>	<b>2015 Budget</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>2015 Projection</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>2014 Actual</b>
<b>Revenues</b>								
Capital Financing	\$1,150,000	\$1,000,000	\$150,000	15%	\$1,000,000	\$150,000		\$2,400,000
<b>Total Revenues</b>	<b>\$1,150,000</b>	<b>\$1,000,000</b>	<b>\$150,000</b>	<b>15%</b>	<b>\$1,000,000</b>	<b>\$150,000</b>	<b>15%</b>	<b>\$2,400,000</b>
<b>Expenditures</b>								
Short Term Financing	\$30,000	\$30,000	\$0		\$28,000	\$2,000		\$37,861
2008 Capital Projects	\$261,528	\$261,528	\$0		\$261,528	\$0		\$261,528
2009 Capital Projects	\$529,332	\$529,332	\$0		\$529,332	\$0		\$529,332
2010 Capital Projects	\$0	\$124,320	(\$124,320)		\$124,320	(\$124,320)		\$124,320
2011 Capital Projects	\$163,597	\$163,597	\$0		\$163,597	\$0		\$163,597
2012 Capital Projects	\$159,768	\$159,768	\$0		\$159,768	\$0		\$159,768
2013 Capital Projects	\$275,112	\$275,112	\$0		\$275,112	\$0		\$275,112
2014 Capital Projects	\$280,217	\$280,217	\$0		\$280,217	\$0		\$0
2014 Fire Debenture	\$48,400	\$48,400	\$0		\$48,400	\$0		\$0
2015 Capital Projects	\$152,400	\$0	\$152,400		\$0	\$152,400		\$0
<b>Total Expenditures</b>	<b>\$1,900,354</b>	<b>\$1,872,274</b>	<b>\$28,080</b>	<b>1%</b>	<b>\$1,870,274</b>	<b>\$30,080</b>	<b>2%</b>	<b>\$1,551,518</b>

**Township of Rideau Lakes  
2016 Operating Budget  
Provincial Grant**

	<b>2016 Budget</b>	<b>2015 Budget</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>2015 Projection</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>2014 Actual</b>
<b>Revenues</b>								
Provincial OMPF Grant	\$1,419,900	\$1,356,500	\$63,400		\$1,356,500	\$63,400		\$1,341,100
<b>Total Revenues</b>	<b>\$1,419,900</b>	<b>\$1,356,500</b>	<b>\$63,400</b>	<b>5%</b>	<b>\$1,356,500</b>	<b>\$63,400</b>	<b>5%</b>	<b>\$1,341,100</b>



**FIRE SERVICES**

**PROPOSED 2016 BUDGET – LEAD SHEET**

**CORE DEPARTMENTAL SERVICES**

<b>Public Education</b>	<b>Fire Code Inspection</b>	<b>Pre Plans</b>
<b>Risk Consultation</b>	<b>Licensing Inspections</b>	<b>9-1-1 numbering</b>
<b>Vulnerable Sector Assists</b>	<b>Public Complaint</b>	<b>Fire Code &amp; By-Law Enforcement</b>
<b>MVC (Motor Vehicle)</b>	<b>Medical First Response</b>	<b>Structural Fires</b>
<b>Vehicle Fires</b>	<b>Urban Interface Fires</b>	<b>Fire Response (Assorted)</b>
<b>Interior Search &amp; Rescue</b>	<b>Public Assist</b>	<b>Perceived Emergency</b>
<b>Utility Services Response</b>	<b>MUSAR (Technical Rescue)</b>	<b>Automatic &amp; Mutual Aid</b>
<b>Alarm Responses</b>	<b>Public Hazard</b>	
<b>EMS Back Up Coverage &amp; Transport</b>	<b>OPP Back Up Coverage &amp; Transport</b>	

**2016 PROPOSED SERVICE LEVEL, PROGRAM, OR PROJECT CHANGES**

<b>Change</b>	<b>Reason</b>	<b>Impact</b>
Honorarium Call volume/Grid adjustment	OP	\$64,000.00
Benefits Cost Increase, medical checks, Vaccinations	OP	\$2,500.00
New Boat Covers (Extend life of Marine Unit & Equip.)	OP	\$2,000.00
Insurance plan increase	OP	\$3,010.00
Maintenance Apparatus past life expectancy or at 75% life	OP	\$5,000.00
Scheduled annual replacement (Bunker Suits, Coveralls, etc.)	RM/RSA	\$5,000.00
Costs due to Training need change to new NFPA and Section 21 Health and Safety Act	RM/OP/RSA	\$2,000.00

**Reason Codes**

- Council Direction **CD**
- Required by Statute or Act **RSA**
- Risk Management **RM**
- Operational **OP**



**EMERGENCY MANAGEMENT**  
PROPOSED 2016 BUDGET – LEAD SHEET

**CORE DEPARTMENTAL SERVICES**

<b>Emergency Preparedness</b>	<b>Emergency Readiness Training for Staff</b>	<b>Emergency Public Education</b>
<b>Emergency Risk Analysis</b>	<b>Emergency Administration</b>	

**2016 PROPOSED SERVICE LEVEL, PROGRAM, OR PROJECT CHANGES**

<b>Change</b>	<b>Reason</b>	<b>Impact</b>
Required Training of ECG Staff	RSA	\$1,600.00
Resupply and updated of operational resources	OP	\$600.00
Honorarium for non-salaried staff completing training	RSA	\$800.00

**Reason Codes**  
 Council Direction     **CD**  
 Required by Statute or Act     **RSA**  
 Risk Management     **RM**  
 Operational     **OP**

**Township of Rideau Lakes**  
**2016 Operating Budget**  
**Fire & Rescue**

	<b>2016</b>	<b>2015</b>	<b>Variance</b>	<b>Variance</b>	<b>2015</b>	<b>Variance</b>	<b>Variance</b>	<b>2014</b>
	<b>Budget</b>	<b>Budget</b>	<b>\$</b>	<b>%</b>	<b>Projection</b>	<b>\$</b>	<b>%</b>	<b>Actual</b>
<b>Revenues</b>								
Other Income	\$19,000	\$19,000	\$0		\$10,702	\$8,298		\$25,889
Fire - MTO Recovery	\$4,200	\$5,000	(\$800)		\$4,000	\$200		\$0
Fire - 911 Recovery	\$5,000	\$5,000	\$0		\$5,000	\$0		\$6,223
Fire - Compliance Letters	\$500	\$500	\$0		\$1,471	(\$971)		\$102
Municipal Agreements	\$42,500	\$42,500	\$0		\$52,000	(\$9,500)		\$58,391
<b>Total Revenues</b>	<b>\$71,200</b>	<b>\$72,000</b>	<b>(\$800)</b>	<b>-1%</b>	<b>\$73,173</b>	<b>(\$1,973)</b>	<b>-3%</b>	<b>\$90,605</b>
<b>Expenditures</b>								
Salaries/Honorariums	\$339,500	\$300,700	\$38,800		\$304,000	\$35,500		\$282,935
Benefits/Medical	\$34,000	\$31,500	\$2,500		\$31,823	\$2,177		\$37,425
Boot Allowance	\$5,000	\$5,000	\$0		\$4,950	\$50		\$275
Computer Support	\$1,600	\$1,000	\$600		\$1,470	\$130		\$1,229
Other Professional Fees	\$900	\$900	\$0		\$900	\$0		\$0
Equipment Maintenance	\$8,700	\$7,200	\$1,500		\$7,300	\$1,400		\$10,844
Minor Operational Equipment	\$21,000	\$20,000	\$1,000		\$20,120	\$880		\$19,739
Watercraft Maintenance	\$4,600	\$2,600	\$2,000		\$2,900	\$1,700		\$1,164
Bunker Suit Mtce	\$4,500	\$3,000	\$1,500		\$2,950	\$1,550		\$1,816
SCBA Mtce	\$7,800	\$7,800	\$0		\$7,700	\$100		\$7,283
Insurance	\$48,100	\$45,090	\$3,010		\$44,907	\$3,193		\$44,068
Landline - telephones	\$5,000	\$5,000	\$0		\$4,200	\$800		\$3,408
Cellular	\$4,000	\$3,200	\$800		\$3,000	\$1,000		\$2,644
Communications	\$5,000	\$5,000	\$0		\$8,000	(\$3,000)		\$5,428
Postage/Courier	\$350	\$350	\$0		\$300	\$50		\$171
Internet	\$3,900	\$3,900	\$0		\$4,100	(\$200)		\$4,098
Web Maintenance	\$600	\$600	\$0		\$200	\$400		\$64
Fire Prevention	\$9,800	\$9,000	\$800		\$9,100	\$700		\$6,740
Pride Program	\$7,200	\$6,200	\$1,000		\$6,200	\$1,000		\$5,792
Fuel - Vehicles	\$17,500	\$17,500	\$0		\$17,000	\$500		\$22,574
Fuel - Equipment	\$1,500	\$1,500	\$0		\$1,400	\$100		\$147
Uniforms	\$7,200	\$6,000	\$1,200		\$8,100	(\$900)		\$1,959
Equipment Rental	\$1,700	\$1,300	\$400		\$1,800	(\$100)		\$0
Advertising	\$300	\$200	\$100		\$200	\$100		\$0
Subscriptions & Publications	\$380	\$380	\$0		\$350	\$30		\$194
Printing & Photocopying	\$750	\$750	\$0		\$720	\$30		\$140
Material & Supplies	\$11,000	\$11,000	\$0		\$11,300	(\$300)		\$7,131
Cleaning Supplies	\$1,000	\$1,000	\$0		\$980	\$20		\$463
Stationary	\$1,800	\$1,600	\$200		\$2,000	(\$200)		\$1,275
Vehicle Maintenance	\$35,000	\$30,000	\$5,000		\$43,500	(\$8,500)		\$42,023
Conventions & Seminars	\$2,500	\$2,500	\$0		\$2,000	\$500		\$1,191
Licence & Fees	\$4,700	\$3,600	\$1,100		\$3,000	\$1,700		\$3,319
Equipment Replacement	\$25,000	\$20,000	\$5,000		\$33,500	(\$8,500)		\$33,500
Mileage Reimbursement	\$4,000	\$4,000	\$0		\$3,900	\$100		\$3,171
Memberships	\$1,290	\$1,200	\$90		\$1,150	\$140		\$1,259
Recruiting Expenses	\$200	\$200	\$0		\$200	\$0		\$45
Training Costs	\$31,000	\$29,000	\$2,000		\$29,000	\$2,000		\$36,767
Fire Levy - Smiths Falls	\$67,120	\$66,400	\$720		\$66,400	\$720		\$63,976
<b>Total Expenditures</b>	<b>\$725,490</b>	<b>\$656,170</b>	<b>\$69,320</b>	<b>11%</b>	<b>\$690,620</b>	<b>\$34,870</b>	<b>5%</b>	<b>\$654,257</b>



**Township of Rideau Lakes  
2016 Operating Budget  
Emergency Management**

	<b>2016 Budget</b>	<b>2015 Budget</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>2015 Projection</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>2014 Actual</b>
<b>Expenditures</b>								
Training	\$3,200	\$2,000	\$1,200		\$1,985	\$1,215		\$0
Mileage	\$800	\$400	\$400		\$200	\$600		\$70
Material & Supplies	\$2,100	\$1,500	\$600		\$1,496	(\$91)		\$0
Communications	\$4,000	\$3,800	\$200		\$3,790	\$210		\$3,053
Honorariums	\$2,800	\$2,000	\$0		\$2,000	\$800		\$1,285
<b>Total Expenditures</b>	<b>\$12,900</b>	<b>\$9,700</b>	<b>\$2,400</b>	<b>25%</b>	<b>\$9,471</b>	<b>\$1,787</b>	<b>19%</b>	<b>\$4,408</b>



**FACILITIES & PROPERTIES**  
2016 PROPOSED OPERATING BUDGET

**CORE DEPARTMENTAL SERVICES**

<b>Manage &amp; maintain 65 properties</b>	<b>Winter maintenance</b>	<b>Water Testing</b>
<b>Manage &amp; maintain 32 buildings</b>	<b>Lawn Maintenance</b>	<b>Action Items Lists</b>
<b>Sidewalk maintenance &amp; improvements</b>	<b>Department Administration</b>	<b>Health &amp; Safety Monthly Inspections</b>

**2016 PROPOSED SERVICE LEVEL, PROGRAM, OR PROJECT CHANGES**

<b>Change</b>	<b>Reason</b>	<b>Impact</b>
Sidewalk Rehabilitation Program	RM/RSA	\$10,000
Facility/Building Maintenance Fund	RM	\$15,000
Increase in overall general building maintenance	OP/RM	\$17,000
Action Items Lists	RM/CD	\$11,200
Park Maintenance Program (eg. tree management)	RM/OP	\$4,000

**Reason Codes**  
 Council Direction **CD**  
 Required by Statute or Act **RSA**  
 Risk Management **RM**  
 Operational **OP**



**ENVIRONMENTAL SERVICES  
2016 PROPOSED OPERATING BUDGET**

**CORE DEPARTMENTAL SERVICES**

<b>Landfill Sites/Transfer Station Management &amp; Monitoring</b>	<b>Sunday Depot Service</b>
<b>Curbside Collection</b>	<b>Annual Township Information Calendar</b>
<b>Department Administration</b>	

**2016 PROPOSED SERVICE LEVEL, PROGRAM, OR PROJECT CHANGES**

<b>Change</b>	<b>Reason</b>	<b>Impact</b>
Internal Waste Review & Audit (summer student position for a review of collection services, by-law, sites, waste audit, routing, etc)	<b>OP/RM</b>	\$10,000
Route Optimization Program	<b>OP</b>	\$13,000

**Reason Codes**

- Council Direction **CD**
- Required by Statute or Act **RSA**
- Risk Management **RM**
- Operational **OP**

**Township of Rideau Lakes  
2016 Operating Budget  
Department of Public Works - Properties**

	<b>2016 Budget</b>	<b>2015 Budget</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>2015 Projection</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>2014 Actual</b>
<b>Revenues</b>								
Administration	\$7,400	\$5,000	\$2,400		\$7,200	\$200		\$13,267
Community Halls	\$21,500	\$21,000	\$500		\$21,500	\$0		\$26,400
Other Facilities	\$35,100	\$33,900	\$1,200		\$35,025	\$75		\$34,965
Harbours, Boat Launches & Parks	\$48,650	\$39,823	\$8,827		\$47,700	\$950		\$40,656
Garages	\$1,400	\$1,406	\$0		\$1,400	\$0		\$1,200
<b>Total Revenues</b>	<b>\$114,050</b>	<b>\$101,129</b>	<b>\$12,927</b>	<b>13%</b>	<b>\$112,825</b>	<b>\$1,225</b>	<b>1%</b>	<b>\$116,488</b>
<b>Expenditures</b>								
Administration	\$518,700	\$417,825	\$100,875		\$460,900	\$57,800		\$386,395
Community Halls	\$122,525	\$113,018	\$9,507		\$115,585	\$6,940		\$128,833
Other Facilities	\$66,650	\$71,614	(\$4,964)		\$75,450	(\$8,800)		\$83,516
Fire Halls	\$28,850	\$24,880	\$3,970		\$28,410	\$440		\$30,870
Harbours, Boat Launches & Parks	\$23,820	\$17,673	\$6,147		\$17,200	\$6,620		\$15,257
Libraries	\$49,455	\$46,724	\$2,731		\$47,100	\$2,355		\$46,687
Garages	\$44,050	\$38,100	\$5,950		\$48,500	(\$4,450)		\$47,686
<b>Total Expenditures</b>	<b>\$854,050</b>	<b>\$729,834</b>	<b>\$124,216</b>	<b>17%</b>	<b>\$793,145</b>	<b>\$60,905</b>	<b>8%</b>	<b>\$739,244</b>

**Township of Rideau Lakes  
2016 Operating Budget  
Municipal Properties  
Administration**

	<b>2016 Budget</b>	<b>2015 Budget</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>2015 Projection</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>2014 Actual</b>
<b>Revenues</b>								
Other Income	\$6,000	\$4,935	\$1,065		\$5,800	\$200		\$13,267
Student Funding	\$1,400	\$0	\$1,400		\$1,400	\$0		\$0
<b>Total Revenues</b>	<b>\$7,400</b>	<b>\$4,935</b>	<b>\$2,465</b>	<b>50%</b>	<b>\$7,200</b>	<b>\$200</b>	<b>3%</b>	<b>\$13,267</b>
<b>Expenditures</b>								
Salaries	\$247,500	\$203,000	\$44,500		\$250,000	(\$2,500)		\$188,735
Students	\$39,000	\$40,000	(\$1,000)		\$34,000	\$5,000		\$21,191
Benefits	\$82,400	\$62,000	\$20,400		\$80,000	\$2,400		\$61,901
Safety Clothing	\$2,000	\$1,125	\$875		\$1,100	\$1,100		\$801
Health & Safety	\$2,000	\$1,000	\$1,000		\$1,000	\$1,000		\$1,793
Insurance	\$40,000	\$41,000	(\$1,000)		\$37,900	\$2,100		\$36,886
Landline - telephone	\$400	\$400	\$0		\$400	\$0		\$281
Cellular	\$5,100	\$4,200	\$900		\$5,100	\$0		\$4,980
Fuel	\$15,000	\$13,500	\$1,500		\$14,500	\$500		\$20,806
Material & Supplies	\$15,000	\$15,000	\$0		\$12,500	\$2,500		\$12,857
Garage/Tools	\$3,500	\$2,000	\$1,500		\$1,400	\$2,100		\$1,539
Equipment Rental	\$1,200	\$1,000	\$200		\$600	\$600		\$733
Advertising	\$500	\$700	(\$200)		\$200	\$300		\$702
Memberships	\$300	\$200	\$100		\$200	\$100		\$355
Vehicle Maintenance	\$15,000	\$20,000	(\$5,000)		\$15,000	\$0		\$26,714
Postage	\$100	\$100	\$0		\$100	\$0		\$66
Mileage Reimbursement	\$300	\$400	(\$100)		\$200	\$100		\$498
Printing & Photocopying	\$200	\$300	(\$100)		\$200	\$0		\$114
Installation of Signs	\$500	\$500	\$0		\$200	\$300		\$282
Licenses and Fees	\$1,300	\$1,000	\$300		\$1,300	\$0		\$1,006
Drinking Water - Testing	\$1,000	\$4,200	(\$3,200)		\$200	\$800		\$706
Conference/Seminars	\$1,500	\$1,500	\$0		\$400	\$1,100		\$1,274
Training	\$2,000	\$2,500	(\$500)		\$1,500	\$500		\$2,175
GPS/Computer Support	\$2,900	\$2,200	\$700		\$2,900	\$0		\$0
Action Items List	\$15,000	\$0	\$15,000		\$0	\$15,000		\$0
Building Maintenance	\$15,000	\$0	\$15,000		\$0	\$15,000		\$0
Sidewalk Maintenance	\$10,000	\$0	\$10,000		\$0	\$10,000		\$0
<b>Total Expenditures</b>	<b>\$518,700</b>	<b>\$417,825</b>	<b>\$100,875</b>	<b>24%</b>	<b>\$460,900</b>	<b>\$58,000</b>	<b>13%</b>	<b>\$386,395</b>

**Actions Items List for 2016 Budget Consideration**

**Joint Hall Board/Joint Recreation/Joint Beautification Committees**

<b>NORTH CROSBY WARD</b>	<b>COST</b>	<b>RESPONSIBLE</b>	<b>STAFF HRS</b>
<b>NCCC - Shillington Park</b>			
Remove existing perimeter fence along Con 8 leaving 2 entrance posts	\$ -	Staff	48
Build a berm	\$ 1,700	Contractor	48
Inspect culverts	\$ -	Dan	1
Seed berm	\$ 100	MP	8
Plant trees	\$ -	Volunteers	0
Place boulders	\$ 1,500	Contractor	8
Install a Shillington Park direction sign at 42	\$ 150	Sue	2
Resurface parking lot - granular	\$ 3,000	Contractor	14
<b>BSB WARD</b>			
<b>Portland Hall</b>			
Check eavestroughs	\$ 500	Contractor	
Pressure wash siding (in Building Mntnc)	\$ -	Contractor	
Replace taps and sink in kitchen	\$ 1,500	Contractor	2
Kitchen renovations - waiting for improvements			
Future considerations to replace old windows			
Assess roof and tiles (in Capital)		Staff/Contractor	4
<b>DELTA</b>			
<b>DARS</b>			
Replace doors on both sides (in build mntc)	\$ -	Staff	16
Obtain and spread stone dust on walkway Stone Mills Park	\$ 300	Staff	72
<b>CHANNTRY</b>			
Install 2 additional flag poles & re-paint existing pole	\$ 300	Staff	16
<b>SOUTH CROSBY WARD</b>			
<b>Elgin Rink</b>			
Purchase heater with timer or timer for heater	\$ 200	Staff	5
<b>EMC</b>			
Look at drainage pipes & basin		Contractor	
Examine interlocking stone and repair heaves		Contractor	
Create preliminary plans for parking lot expansion		BM/MJ	37
<b>Review air exchange unit</b>	\$ 200	Michelle/Rob	5
Install 2 ceiling fans	\$ -	Staff Review	2

**Actions Items List For 2016 Budget Consideration**

**Joint Hall Board/Joint Recreation/Joint Beautification Committees**

<b>Chaffey's Hall</b>			
Paint trim around interior front door (building Mntc)	\$ 30	Staff	2
Examine leaking roof and repair (Capital)	\$ -	Contractor	
<b>Morton Hall</b>			
Paint exterior	\$ 1,000	Contractor	
Research selling the rink property		Mike	
Install cath basins at base of all windows (Capital)		Contractor	
<b>NEWBORO</b>			
<b>Newboro Hall</b>			
Refinish main floor	\$ 250	Staff	16
Pressure wash hall (already in building Mntc)		Contractor	
Paint interior - waiting for hall improvements			
Apply for Trillium Grant Jan 2016		Sue	
Install transparent covering over bulletin board	\$ 200	Staff	8
<b>OVERALL</b>			
Complete a Facilities Review		Michelle/Rob	40
Complete an inventory for required accessible doorways and other requirements under the Access. Act		Michelle/Rob	7
report deficiencies back to JHBoard for 2016 costings			1
SUB TOTAL	\$ 10,930.00		<b>362</b>
HST	\$ 192.37		
<b>TOTAL</b>	<b>\$ 11,122.37</b>		

**Township of Rideau Lakes  
2016 Operating Budget  
Municipal Properties  
Community Halls**

	<b>2016 Budget</b>	<b>2015 Budget</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>2015 Projection</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>2014 Actual</b>
<b>Revenues</b>								
<b>Portland Hall</b>								
Rental Income	\$4,000	\$4,000	\$0		\$4,000	\$0		\$4,220
<b>South Elmsley Hall</b>								
Rental Income	\$5,000	\$5,000	\$0		\$5,000	\$0		\$5,480
<b>North Crosby Hall</b>								
Rental Income	\$9,000	\$9,000	\$0		\$9,000	\$0		\$12,009
<b>Elgin Hall</b>								
Rental Income	\$3,500	\$3,500	\$0		\$3,500	\$0		\$4,691
<b>Total Revenues</b>	<b>\$21,500</b>	<b>\$21,500</b>	<b>\$0</b>	<b>0%</b>	<b>\$21,500</b>	<b>\$0</b>		<b>\$26,400</b>
<b>Expenditures</b>								
<b>Portland Hall</b>								
Hydro	\$6,700	\$7,500	(\$800)		\$6,500	\$200		\$8,591
Material & Supplies	\$100	\$100	\$0		\$100	\$0		\$56
Building Maintenance	\$3,500	\$2,000	\$1,500		\$1,400	\$2,100		\$2,769
Septic Maintenance	\$300	\$500	(\$200)		\$0	\$300		\$493
Building Cleaning / Booking	\$10,200	\$10,300	(\$100)		\$10,000	\$200		\$9,354
Heating	\$3,100	\$3,300	(\$200)		\$3,000	\$100		\$8,591
Drinking Water	\$150	\$200	(\$50)		\$100	\$50		\$111
Safety Devices	\$875	\$875	\$0		\$700	\$175		\$875
<b>Newboro Hall</b>								
Hydro	\$3,300	\$1,800	\$1,500		\$3,200	\$100		\$3,041
Building Mtce	\$1,500	\$1,000	\$500		\$900	\$600		\$344
Septic Maintenance	\$1,000	\$1,350	(\$350)		\$925	\$75		\$1,773
Building Cleaning	\$500	\$500	\$0		\$500	\$0		\$64
Heating	\$4,300	\$2,000	\$2,300		\$4,300	\$0		\$3,274
Drinking Water	\$500	\$480	\$20		\$500	\$0		\$507
<b>Morton Hall</b>								
Hydro	\$1,350	\$1,200	\$150		\$1,300	\$50		\$1,309
Heating	\$3,000	\$4,000	(\$1,000)		\$2,700	\$300		\$3,983
Building Mtce	\$2,000	\$200	\$1,800		\$800	\$1,200		\$758
Septic Maintenance	\$250	\$250	\$0		\$250	\$0		\$0
Building Cleaning	\$400	\$250	\$150		\$360	\$40		\$142
Drinking Water	\$100	\$125	(\$25)		\$100	\$0		\$96
<b>Chaffey's Hall</b>								
Hydro	\$3,200	\$4,628	(\$1,428)		\$5,500	(\$2,300)		\$4,095
Heating	\$0	\$2,700	(\$2,700)		\$1,750	(\$1,750)		\$3,231
Building Mtce	\$0	\$500	(\$500)		\$800	(\$800)		\$2,832
Septic Maintenance	\$0	\$100	(\$100)		\$0	\$0		\$0
Building Cleaning	\$0	\$100	(\$100)		\$200	(\$200)		\$153
Drinking Water	\$0	\$100	(\$100)		\$100	(\$100)		\$72
<b>South Elmsley Hall</b>								
Hydro	\$5,300	\$4,500	\$800		\$5,100	\$200		\$3,789
Heat	\$3,400	\$5,000	(\$1,600)		\$3,300	\$100		\$5,497
Landline - telephone	\$500	\$500	\$0		\$425	\$75		\$641
Building Cleaning / Booking	\$4,800	\$4,650	\$150		\$4,700	\$100		\$4,464
Building Maintenance	\$2,000	\$650	\$1,350		\$1,600	\$400		\$1,373
Drinking Water	\$200	\$250	(\$50)		\$150	\$50		\$209
Alarm System	\$450	\$450	\$0		\$450	\$0		\$463
<b>Elgin Hall</b>								
Hydro	\$15,000	\$11,720	\$3,280		\$14,500	\$500		\$11,471



**Township of Rideau Lakes  
2016 Operating Budget  
Municipal Properties  
Community Halls**

	<b>2016 Budget</b>	<b>2015 Budget</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>2015 Projection</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>2014 Actual</b>
Landline - telephone	\$600	\$700	(\$100)		\$600	\$0		\$641
Alarm System	\$300	\$300	\$0		\$300	\$0		\$0
Material & Supplies	\$250	\$250	\$0		\$250	\$0		\$73
Building Maintenance	\$3,400	\$1,000	\$2,400		\$1,000	\$2,400		\$1,288
Building Cleaning / Booking	\$12,250	\$10,000	\$2,250		\$12,000	\$250		\$15,646
Septic Maintenance	\$250	\$250	\$0		\$0	\$250		\$0
Heating	\$4,400	\$4,700	(\$300)		\$4,300	\$100		\$6,128
Drinking Water	\$200	\$200	\$0		\$100	\$100		\$96
<b>North Crosby Hall</b>								
Hydro	\$4,300	\$4,000	\$300		\$4,200	\$100		\$3,447
Landline - telephone	\$650	\$650	\$0		\$625	\$25		\$618
Alarm System	\$300	\$350	(\$50)		\$300	\$0		\$224
Material & Supplies	\$150	\$150	\$0		\$150	\$0		\$56
Building Maintenance	\$2,000	\$1,000	\$1,000		\$700	\$1,300		\$858
Septic Maintenance	\$250	\$250	\$0		\$0	\$250		\$0
Building Cleaning / Booking	\$12,250	\$12,540	(\$290)		\$12,000	\$250		\$11,050
Heating	\$2,800	\$2,700	\$100		\$2,700	\$100		\$4,094
Drinking Water	\$200	\$200	\$0		\$150	\$50		\$193
<b>Total Expenditures</b>	<b>\$122,525</b>	<b>\$113,018</b>	<b>\$9,507</b>	<b>8%</b>	<b>\$115,585</b>	<b>\$6,940</b>	<b>6%</b>	<b>\$128,833</b>

**Township of Rideau Lakes  
2016 Operating Budget  
Municipal Properties  
Other Facilities**

	2016 Budget	2015 Budget	Variance \$	Variance %	2015 Projection	Variance \$	Variance %	Variance %
<b>Revenues</b>								
<b>Delta Rehab Centre</b>								
Rental Income	\$8,400	\$8,500	(\$100)		\$8,400	\$0		\$8,340
<b>NC Day Care</b>								
Rental Income	\$1,200	\$1,200	\$0		\$1,200	\$0		\$1,200
<b>Elgin Post Office</b>								
Rental Income	\$25,500	\$26,000	(\$500)		\$25,425	\$75		\$25,425
<b>Total Revenues</b>	<b>\$35,100</b>	<b>\$35,700</b>	<b>(\$600)</b>	<b>-2%</b>	<b>\$35,025</b>	<b>\$75</b>	<b>0%</b>	<b>\$34,965</b>
<b>Expenditures</b>								
<b>Chantry Office</b>								
Hydro	\$12,500	\$13,500	(\$1,000)		\$12,300	\$200		\$11,840
Health & Safety	\$500	\$500	\$0		\$200	\$300		\$407
Building Maintenance	\$3,000	\$3,000	\$0		\$1,500	\$1,500		\$3,278
Heat	\$8,000	\$7,000	\$1,000		\$7,800	\$200		\$10,447
Alarm System	\$700	\$1,000	(\$300)		\$700	\$0		\$978
Material & Supplies	\$500	\$400	\$100		\$400	\$100		\$320
Drinking Water	\$300	\$300	\$0		\$300	\$0		\$111
Septic Maintenance	\$250	\$500	(\$250)		\$0	\$250		\$0
Building Cleaning	\$6,300	\$5,500	\$800		\$6,100	\$200		\$5,945
<b>Delta Rehab</b>								
Hydro	\$1,900	\$2,000	(\$100)		\$1,800	\$100		\$1,772
Heating	\$2,600	\$2,300	\$300		\$2,500	\$100		\$2,758
Building Maintenance	\$1,500	\$400	\$1,100		\$450	\$1,050		\$320
Drinking Water	\$200	\$350	(\$150)		\$150	\$50		\$161
<b>NC Daycare</b>								
Drinking Water	\$750	\$750	\$0		\$750	\$0		\$756
Building Maintenance	\$1,000	\$200	\$800		\$2,000	(\$1,000)		\$154
Heating	\$7,000	\$5,700	\$1,300		\$6,800	\$200		\$9,698
<b>SE OPP</b>								
Hydro / Heat	\$6,700	\$12,500	(\$5,800)		\$15,000	(\$8,300)		\$11,891
Building Maintenance	\$0	\$800	(\$800)		\$800	(\$800)		\$835
Drinking Water	\$0	\$100	(\$100)		\$100	(\$100)		\$14
Building Cleaning	\$0	\$4,800	(\$4,800)		\$4,800	(\$4,800)		\$4,725
<b>Elgin Rink</b>								
Hydro	\$3,800	\$3,414	\$386		\$3,700	\$100		\$3,166
Building Maintenance	\$500	\$300	\$200		\$500	\$0		\$2,079
<b>Township Cemeteries</b>								
Maintenance	\$500	\$850	(\$350)		\$0	\$500		\$860
<b>PW Storage - Delta</b>								
Hydro	\$1,700	\$1,600	\$100		\$1,600	\$100		\$1,647
Heat	\$0	\$0	\$0		\$250	(\$250)		\$6,060
Building Maintenance	\$500	\$500	\$0		\$250	\$250		\$90
<b>DARS</b>								
Hydro / Heat	\$3,200	\$2,350	\$850		\$3,100	\$100		\$2,627
Building Maintenance	\$2,000	\$500	\$1,500		\$500	\$1,500		\$150
Septic Maintenance	\$750	\$500	\$250		\$1,100	(\$350)		\$427
<b>Total Expenditures</b>	<b>\$66,650</b>	<b>\$71,614</b>	<b>(\$4,964)</b>	<b>-7%</b>	<b>\$75,450</b>	<b>(\$8,800)</b>	<b>-12%</b>	<b>\$83,516</b>

**Township of Rideau Lakes  
2016 Operating Budget  
Municipal Properties  
Fire Halls**

	<b>2016 Budget</b>	<b>2015 Budget</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>2015 Projection</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>2014 Actual</b>
<b>Expenditures</b>								
<b>Portland Fire Hall</b>								
Hydro	\$3,000	\$3,000	\$0		\$2,900	\$100		\$3,372
Heat	\$2,800	\$2,400	\$400		\$2,700	\$100		\$4,432
Building Maintenance	\$2,500	\$1,475	\$1,025		\$3,100	(\$600)		\$1,447
Septic Maintenance	\$500	\$750	(\$250)		\$450	\$50		\$672
Alarm Monitoring	\$400	\$255	\$145		\$400	\$0		\$427
Drinking Water	\$400	\$700	(\$300)		\$400	\$0		\$821
<b>Elgin Fire Hall</b>								
Building Maintenance	\$1,500	\$750	\$750		\$1,000	\$500		\$654
Heat	\$4,400	\$4,350	\$50		\$4,300	\$100		\$5,506
<b>Delta Fire Hall</b>								
Hydro	\$3,200	\$3,100	\$100		\$3,100	\$100		\$3,312
Heat	\$7,600	\$6,200	\$1,400		\$7,500	\$100		\$8,022
Building Maintenance	\$1,600	\$1,000	\$600		\$1,600	\$0		\$1,827
Septic Maintenance	\$250	\$250	\$0		\$225	\$25		\$0
Drinking Water	\$300	\$450	(\$150)		\$275	\$25		\$378
Alarm Monitoring	\$400	\$200	\$200		\$460	(\$60)		\$0
<b>Total Expenditures</b>	<b>\$28,850</b>	<b>\$24,880</b>	<b>\$3,970</b>	<b>16%</b>	<b>\$28,410</b>	<b>\$440</b>	<b>2%</b>	<b>\$30,870</b>

**Township of Rideau Lakes  
2016 Operating Budget  
Municipal Properties  
Harbours, Boat Launch & Parks**

	2016 Budget	2015 Budget	Variance \$	Variance %	2015 Projection	Variance \$	Variance %	2014 Actual
<b>Revenues</b>								
<b>Newboro Harbour</b>								
Parking Fees	\$6,250	\$6,269	(\$19)		\$6,100	\$150		\$6,146
Dock Fees	\$35,700	\$26,957	\$8,743		\$35,000	\$700		\$28,522
<b>Portland Harbour</b>								
Dock Fees	\$6,700	\$6,107	\$593		\$6,600	\$100		\$5,988
<b>Total Revenues</b>	<b>\$48,650</b>	<b>\$39,333</b>	<b>\$9,317</b>	<b>24%</b>	<b>\$47,700</b>	<b>\$950</b>	<b>2%</b>	<b>\$40,656</b>
<b>Expenditures</b>								
<b>Harbours - General</b>								
Materials & Supplies	\$2,000	\$2,000	\$0		\$2,000	\$0		\$0
<b>Parks - General</b>								
Maintenance	\$4,000	\$0	\$4,000		\$0	\$4,000		\$0
<b>Newboro Harbour</b>								
Hydro	\$500	\$500	\$0		\$450	\$50		\$462
Materials & Supplies	\$2,400	\$200	\$2,200		\$2,400	\$0		\$1,102
<b>Portland Harbour</b>								
Salaries	\$2,500	\$2,400	\$100		\$2,500	\$0		\$2,854
Hydro	\$860	\$850	\$10		\$850	\$10		\$926
Materials & Supplies	\$1,000	\$1,000	\$0		\$700	\$300		\$217
Docklight Repairs	\$250	\$250	\$0		\$0	\$250		\$0
<b>Portland Beach</b>								
Materials & Supplies	\$250	\$100	\$150		\$100	\$150		\$8
<b>Kinsmen Park</b>								
Building Maintenance	\$500	\$500	\$0		\$300	\$250		\$254
Hydro	\$3,600	\$3,500	\$100		\$3,700	\$250		\$6,744
Materials & Supplies	\$750	\$400	\$350		\$750	\$0		\$409
Septic Maintenance	\$250	\$250	\$0		\$0	\$250		\$0
<b>Newboro Ball Park</b>								
Building Maintenance	\$2,000	\$2,000	\$0		\$2,000	\$0		\$1,715
Hydro	\$500	\$1,800	(\$1,300)		\$500	\$0		\$0
Septic Maintenance	\$250	\$250	\$0		\$0	\$250		\$0
<b>Sand Lake Park</b>								
Drinking Water	\$100	\$100	\$0		\$100	\$0		\$87
Hydro	\$360	\$423	(\$63)		\$350	\$10		\$378
Septic Maintenance	\$250	\$250	\$0		\$0	\$250		\$0
Building Maintenance	\$1,000	\$750	\$250		\$500	\$500		\$101
<b>Vanclief Park</b>								
Materials & Supplies	\$0	\$150	(\$150)		\$0	\$0		\$0
<b>Shillington Park</b>								
Materials & Supplies	\$500	\$0	\$500		\$0	\$500		\$0
<b>Total Expenditures</b>	<b>\$23,820</b>	<b>\$17,673</b>	<b>\$6,147</b>	<b>35%</b>	<b>\$17,200</b>	<b>\$7,020</b>	<b>41%</b>	<b>\$15,257</b>

**Township of Rideau Lakes  
2016 Operating Budget  
Municipal Properties  
Libraries**

	<b>2016 Budget</b>	<b>2015 Budget</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>2015 Projection</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>2014 Actual</b>
<b>Expenditures</b>								
<b>Newboro Library</b>								
Hydro	\$9,700	\$8,300	\$1,400		\$9,700	\$0		\$7,886
Septic Maintenance	\$250	\$250	\$0		\$0	\$250		\$0
Building Maintenance	\$500	\$225	\$275		\$100	\$400		\$377
Building Cleaning	\$1,450	\$1,485	(\$35)		\$1,400	\$50		\$1,476
Drinking Water	\$100	\$150	(\$50)		\$100	\$0		\$135
<b>Elgin Library</b>								
Building Maintenance	\$2,500	\$400	\$2,100		\$400	\$2,100		\$825
Building Cleaning	\$1,450	\$1,485	(\$35)		\$1,400	\$50		\$2,923
Heating	\$4,500	\$4,800	(\$300)		\$4,400	\$100		\$5,253
<b>Delta Library</b>								
Building Maintenance	\$1,000	\$500	\$500		\$2,000	(\$1,000)		\$2,153
Hydro	\$2,150	\$2,146	\$4		\$2,100	\$50		\$2,173
Building Cleaning	\$1,450	\$1,700	(\$250)		\$1,400	\$50		\$1,432
Drinking Water	\$100	\$100	\$0		\$50	\$50		\$14
<b>Portland Library</b>								
Rent	\$16,000	\$17,000	(\$1,000)		\$15,950	\$50		\$14,089
Hydro	\$2,755	\$2,700	\$55		\$2,700	\$55		\$3,229
Heat	\$4,100	\$3,783	\$317		\$4,000	\$100		\$3,290
Building Cleaning	\$1,450	\$1,700	(\$250)		\$1,400	\$50		\$1,432
<b>Total Expenditures</b>	<b>\$49,455</b>	<b>\$46,724</b>	<b>\$2,731</b>	<b>6%</b>	<b>\$47,100</b>	<b>\$2,355</b>	<b>5%</b>	<b>\$46,687</b>

**Township of Rideau Lakes  
2016 Operating Budget  
Municipal Properties  
Garages**

	2016 Budget	2015 Budget	Variance \$	Variance %	2015 Projection	Variance \$	Variance %	2014 Actual
<b>Revenues</b>								
<b>North Crosby Garage</b>								
County Rental Income	\$1,400	\$1,400	\$0		\$1,400	\$0		\$1,200
<b>Total Revenues</b>	<b>\$1,400</b>	<b>\$1,400</b>	<b>\$0</b>	<b>0%</b>	<b>\$1,400</b>	<b>\$0</b>	<b>0%</b>	<b>\$1,200</b>
<b>Expenditures</b>								
<b>North Crosby Garage</b>								
Building Maintenance	\$4,000	\$4,000	\$0		\$6,000	(\$2,000)		\$3,860
Heat	\$6,500	\$6,500	\$0		\$6,400	\$100		\$1,050
Hydro	\$6,700	\$7,200	(\$500)		\$6,500	\$200		\$6,158
Septic Maintenance	\$250	\$250	\$0		\$0	\$250		\$0
<b>South Elmsley Garage</b>								
Heat	\$8,150	\$6,500	\$1,650		\$8,000	\$150		\$10,181
Hydro	\$5,000	\$3,000	\$2,000		\$4,900	\$100		\$3,789
Alarm	\$250	\$250	\$0		\$200	\$50		\$46
Septic Maintenance	\$500	\$250	\$250		\$325	\$175		\$0
Landline -Telephones	\$400	\$600	(\$200)		\$400	\$0		\$524
Building Maintenance	\$2,000	\$1,000	\$1,000		\$6,000	(\$4,000)		\$3,255
Drinking Water	\$100	\$300	(\$200)		\$100	\$0		\$217
<b>Crosby Garage</b>								
Building Maintenance	\$200	\$0	\$200		\$75	\$125		\$539
Heat	\$5,250	\$5,000	\$250		\$5,100	\$150		\$14,498
Hydro	\$4,100	\$3,000	\$1,100		\$4,000	\$100		\$2,964
Septic Maintenance	\$250	\$250	\$0		\$0	\$250		\$0
Landline -Telephones	\$400	\$0	\$400		\$500	(\$100)		\$605
<b>Total Expenditures</b>	<b>\$44,050</b>	<b>\$38,100</b>	<b>\$5,950</b>	<b>16%</b>	<b>\$48,500</b>	<b>(\$4,450)</b>	<b>-9%</b>	<b>\$47,686</b>

**Township of Rideau Lakes  
2016 Operating Budget  
Environmental Services**

	<b>2016 Budget</b>	<b>2015 Budget</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>2015 Projection</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>2014 Actual</b>
<b>Revenues</b>								
Administration	\$381,000	\$431,000	(\$50,000)		\$345,170	\$35,830		\$396,000
Portland Landfill	\$184,000	\$183,600	\$400		\$180,500	\$3,500		\$188,219
<b>Total Revenues</b>	<b>\$565,000</b>	<b>\$614,600</b>	<b>(\$49,600)</b>	<b>-8%</b>	<b>\$525,670</b>	<b>\$39,330</b>	<b>7%</b>	<b>\$584,219</b>
<b>Expenditures</b>								
Administration	\$518,275	\$501,045	\$17,230		\$458,437	\$59,838		\$488,895
Delta Landfill	\$26,500	\$26,250	\$250		\$22,300	\$4,200		\$30,477
Portland Transfer Station	\$404,950	\$435,000	(\$30,050)		\$429,608	(\$24,658)		\$484,789
<b>Total Expenditures</b>	<b>\$949,725</b>	<b>\$962,295</b>	<b>(\$12,570)</b>	<b>-1%</b>	<b>\$910,345</b>	<b>\$39,380</b>	<b>4%</b>	<b>\$1,004,161</b>

**Township of Rideau Lakes  
2016 Operating Budget  
Environmental Services  
Administration**

	<b>2016 Budget</b>	<b>2015 Budget</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>2015 Projection</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>2014 Actual</b>
<b>Revenues</b>								
Sale of Composters	\$1,000	\$1,000	\$0		\$970	\$30		\$1,544
Bag Tags	\$290,000	\$270,000	\$20,000		\$254,000	\$36,000		\$218,576
Grants	\$90,000	\$160,000	(\$70,000)		\$90,200	(\$200)		\$175,880
<b>Total Revenues</b>	<b>\$381,000</b>	<b>\$431,000</b>	<b>(\$50,000)</b>	<b>-12%</b>	<b>\$345,170</b>	<b>\$35,830</b>	<b>10%</b>	<b>\$396,000</b>
<b>Expenditures</b>								
Salaries	\$239,000	\$265,770	(\$26,770)		\$225,000	\$14,000		\$240,815
Benefits	\$62,000	\$68,900	(\$6,900)		\$60,000	\$2,000		\$73,285
Summer Student	\$10,000	\$0	\$10,000		\$0	\$10,000		\$0
Computer Support/GPS	\$2,200	\$1,800	\$400		\$2,100	\$100		\$1,399
Insurance	\$3,000	\$2,000	\$1,000		\$2,713	\$287		\$1,914
Landline - Phone	\$375	\$375	\$0		\$375	\$0		\$281
Material & Supplies	\$3,000	\$3,000	\$0		\$3,000	\$0		\$2,372
Safety Clothing	\$2,000	\$1,500	\$500		\$1,300	\$700		\$1,117
Health & Safety	\$1,000	\$1,000	\$0		\$500	\$500		\$1,004
Cellular	\$800	\$800	\$0		\$750	\$50		\$738
Fuel	\$70,000	\$69,000	\$1,000		\$70,000	\$0		\$85,252
Vehicle Maintenance	\$30,000	\$20,000	\$10,000		\$30,000	\$0		\$19,128
Garage/Tools	\$300	\$300	\$0		\$275	\$25		\$285
Licenses and Fees	\$2,700	\$2,200	\$500		\$2,910	(\$210)		\$228
Mileage Reimbursement	\$400	\$400	\$0		\$300	\$100		\$271
Training Costs	\$3,500	\$3,500	\$0		\$1,200	\$2,300		\$3,484
Postage/Courier	\$11,000	\$11,000	\$0		\$10,500	\$500		\$738
Advertising	\$1,500	\$1,500	\$0		\$1,000	\$500		\$1,638
Printing and Photocopying	\$11,500	\$10,500	\$1,000		\$10,000	\$1,500		\$10,597
Bag Tags	\$8,000	\$3,500	\$4,500		\$5,822	\$2,178		\$950
Composters	\$1,000	\$2,000	(\$1,000)		\$992	\$8		\$954
Professional Fees	\$25,000	\$32,000	(\$7,000)		\$29,700	(\$4,700)		\$42,445
WDO Clawback	\$30,000	\$0	\$30,000		\$0	\$30,000		\$0
<b>Total Expenditures</b>	<b>\$518,275</b>	<b>\$501,045</b>	<b>\$17,230</b>	<b>3%</b>	<b>\$458,437</b>	<b>\$59,838</b>	<b>13%</b>	<b>\$488,895</b>



**Township of Rideau Lakes  
2016 Operating Budget  
Environmental Services  
Delta Landfill**

	<b>2016 Budget</b>	<b>2015 Budget</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>2015 Projection</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>2014 Actual</b>
<b>Expenditures</b>								
Hydro	\$1,500	\$1,250	\$250		\$1,400	\$100		\$1,204
Professional Fees	\$25,000	\$25,000	\$0		\$20,900	\$4,100		\$29,273
<b>Total Expenditures</b>	<b>\$26,500</b>	<b>\$26,250</b>	<b>\$250</b>	<b>1%</b>	<b>\$22,300</b>	<b>\$4,200</b>	<b>19%</b>	<b>\$30,477</b>

**Township of Rideau Lakes  
2016 Operating Budget  
Environmental Services  
Portland Transfer Station**

	<b>2016 Budget</b>	<b>2015 Budget</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>2015 Projection</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>2014 Actual</b>
<b>Revenues</b>								
Tipping Fees/Fines	\$184,000	\$183,600	\$400		\$180,500	\$3,500		\$188,219
<b>Total Revenues</b>	<b>\$184,000</b>	<b>\$183,600</b>	<b>\$400</b>	<b>0%</b>	<b>\$180,500</b>	<b>\$3,500</b>	<b>2%</b>	<b>\$188,219</b>
<b>Expenditures</b>								
Equipment Rental	\$10,000	\$10,000	\$0		\$9,000	\$1,000		\$5,753
Equipment Mtce	\$4,000	\$3,000	\$1,000		\$7,425	(\$3,425)		\$2,733
Hydro	\$1,700	\$1,750	(\$50)		\$1,600	\$100		\$1,840
Recycling Processing	\$129,000	\$120,000	\$9,000		\$125,000	\$4,000		\$113,397
Waste Disposal	\$171,000	\$215,000	(\$44,000)		\$200,000	(\$29,000)		\$224,090
Professional Fees	\$35,000	\$35,000	\$0		\$34,000	\$1,000		\$32,053
Compact/Cover	\$25,000	\$25,000	\$0		\$25,000	\$0		\$25,904
Hazardous Waste	\$29,000	\$25,000	\$4,000		\$27,483	\$1,517		\$78,958
Training	\$250	\$250	\$0		\$100	\$150		\$61
<b>Total Expenditures</b>	<b>\$404,950</b>	<b>\$435,000</b>	<b>(\$30,050)</b>	<b>-7%</b>	<b>\$429,608</b>	<b>(\$24,658)</b>	<b>-6%</b>	<b>\$484,789</b>



**ROADS DEPARTMENT**  
**PROPOSED 2016 BUDGET – LEAD SHEET**

**CORE DEPARTMENTAL SERVICES**

Road Maintenance	Road Construction	Drainage
Streetlights	Bridges & Culverts	Winter Road Maintenance
Signage	Road Entrance Permits	Dept. Administration
Fleet Management		

**2016 PROPOSED SERVICE LEVEL, PROGRAM, OR PROJECT CHANGES**

<b>Change</b>	<b>Reason</b>	<b>Impact</b>
Summer Student	RM	\$8,000
Sign Management System	RSA	\$10,000
Noxious Weed Spray Program	RM/RSA	\$60,000
LED Streetlight Program	CD	-\$57,000

**Reason Codes**  
 Council Direction     **CD**  
 Required by Statute or Act     **RSA**  
 Risk Management     **RM**  
 Operational     **OP**

**Township of Rideau Lakes  
2016 Operating Budget  
Road Maintenance**

	<b>2016 Budget</b>	<b>2015 Budget</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>2015 Projection</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>2014 Actual</b>
<b>Revenues</b>								
Administration	\$98,000	\$112,000	(\$14,000)		\$97,800	\$200		\$75,566
<b>Total Revenues</b>	<b>\$98,000</b>	<b>\$112,000</b>	<b>(\$14,000)</b>	<b>-13%</b>	<b>\$97,800</b>	<b>\$200</b>	<b>0%</b>	<b>\$75,566</b>
<b>Expenditures</b>								
Administration	\$340,550	\$375,117	(\$34,567)		\$366,010	(\$25,460)		\$521,377
Patrol	\$2,360,700	\$2,260,400	\$100,300		\$2,227,000	\$133,700		\$2,152,319
<b>Total Expenditures</b>	<b>\$2,701,250</b>	<b>\$2,635,517</b>	<b>\$65,733</b>	<b>2%</b>	<b>\$2,593,010</b>	<b>\$108,240</b>	<b>4%</b>	<b>\$2,673,696</b>

**Township of Rideau Lakes  
2016 Operating Budget  
Road Maintenance  
Administration**

	2016 Budget	2015 Budget	Variance \$	Variance %	2015 Projection	Variance \$	Variance %	2014 Actual
<b>Revenues</b>								
County Roads Recovery - Material	\$50,000	\$45,000	\$5,000		\$50,000	\$0		\$50,506
Entrance Permits	\$2,000	\$2,000	\$0		\$2,100	(\$100)		\$1,700
Other Income	\$11,000	\$15,000	(\$4,000)		\$10,700	\$300		\$23,360
Sale of Equipment	\$35,000	\$50,000	(\$15,000)		\$35,000	\$0		\$0
<b>Total Revenues</b>	<b>\$98,000</b>	<b>\$112,000</b>	<b>(\$14,000)</b>	<b>-13%</b>	<b>\$97,800</b>	<b>\$200</b>	<b>0%</b>	<b>\$75,566</b>
<b>Expenditures</b>								
Salaries	\$103,700	\$100,000	\$3,700		\$100,000	\$3,700		\$168,009
Benefits	\$31,000	\$30,000	\$1,000		\$30,000	\$1,000		\$51,978
Health & Safety	\$1,000	\$1,000	\$0		\$500	\$500		\$887
Computer Support/GPS	\$16,000	\$12,000	\$4,000		\$14,700	\$1,300		\$15,995
Legal Fees	\$1,000	\$1,000	\$0		\$700	\$300		\$492
Professional Fees	\$1,000	\$1,000	\$0		\$0	\$1,000		\$0
Insurance	\$65,000	\$59,000	\$6,000		\$62,300	\$2,700		\$58,746
Landline - telephone	\$3,300	\$3,300	\$0		\$3,200	\$100		\$3,511
Cellular	\$7,000	\$4,700	\$2,300		\$6,920	\$80		\$64,554
Postage/Courier	\$200	\$600	(\$400)		\$50	\$150		\$422
Internet	\$1,000	\$1,500	(\$500)		\$900	\$100		\$926
Web page maintenance	\$100	\$1,000	(\$900)		\$50	\$50		\$287
Subscriptions & Publications	\$100	\$400	(\$300)		\$40	\$60		\$340
Printing & Photocopying	\$2,500	\$3,000	(\$500)		\$2,200	\$300		\$2,002
Materials and Supplies	\$500	\$1,000	(\$500)		\$100	\$400		\$601
Inspection & Installation of Signs	\$10,000	\$500	\$9,500		\$50	\$9,950		\$0
Stationary	\$500	\$750	(\$250)		\$350	\$150		\$533
Conferences & Seminars	\$2,000	\$3,500	(\$1,500)		\$1,300	\$700		\$2,908
Streetlight Repairs	\$2,000	\$16,000	(\$14,000)		\$17,000	(\$15,000)		\$19,303
Hydro (Streetlights)	\$27,000	\$70,000	(\$43,000)		\$65,000	(\$38,000)		\$69,990
Licences and Fees	\$13,500	\$12,027	\$1,473		\$12,000	\$1,500		\$12,388
Mileage Reimbursement	\$200	\$200	\$0		\$0	\$200		\$0
Memberships	\$1,500	\$1,500	\$0		\$1,300	\$200		\$1,458
Private Road Grants	\$45,000	\$45,390	(\$390)		\$43,600	\$1,400		\$44,493
Advertisement	\$250	\$250	\$0		\$0	\$250		\$0
Training Costs	\$5,000	\$5,000	\$0		\$3,700	\$1,300		\$889
Meetings	\$200	\$500	(\$300)		\$50	\$150		\$665
<b>Total Expenditures</b>	<b>\$340,550</b>	<b>\$375,117</b>	<b>(\$34,567)</b>	<b>-9%</b>	<b>\$366,010</b>	<b>(\$25,460)</b>	<b>-7%</b>	<b>\$521,377</b>

**Township of Rideau Lakes  
2016 Operating Budget  
Road Maintenance  
Patrol**

	2016 Budget	2015 Budget	Variance \$	Variance %	2015 Projection	Variance \$	Variance %	2014 Actual
<b>Expenditures</b>								
Salaries	\$700,800	\$667,000	\$33,800		\$670,000	\$30,800		\$610,651
Benefits	\$225,000	\$185,000	\$40,000		\$210,000	\$15,000		\$171,686
Summer Students	\$16,000	\$17,000	(\$1,000)		\$15,800	\$200		\$16,086
Safety Clothing	\$3,500	\$3,500	\$0		\$2,700	\$800		\$2,673
Vehicle Maintenance	\$180,000	\$180,000	\$0		\$200,000	(\$20,000)		\$226,019
Equipment Rental	\$5,000	\$5,000	\$0		\$38,600	(\$33,600)		\$1,108
Fuel	\$190,000	\$178,000	\$12,000		\$165,000	\$25,000		\$210,060
Material & Supplies	\$9,000	\$9,000	\$0		\$8,000	\$1,000		\$9,721
Installation of Signs	\$9,000	\$10,000	(\$1,000)		\$7,000	\$2,000		\$4,619
Bridges & Culverts	\$22,000	\$20,000	\$2,000		\$21,500	\$500		\$23,439
Roadside Maintenance	\$107,000	\$87,000	\$20,000		\$86,000	\$21,000		\$31,422
Hardtop Maintenance	\$100,000	\$93,900	\$6,100		\$87,000	\$13,000		\$61,989
Loosetop Maintenance	\$290,000	\$300,000	(\$10,000)		\$280,000	\$10,000		\$198,544
Winter Control - Contractors	\$180,000	\$180,000	\$0		\$175,000	\$5,000		\$208,574
Winter Control - Material	\$310,000	\$310,000	\$0		\$250,000	\$60,000		\$364,372
Garage/Tools	\$2,000	\$2,000	\$0		\$1,000	\$1,000		\$2,219
Mileage Reimbursement	\$200	\$500	(\$300)		\$0	\$200		\$317
Training	\$11,000	\$12,000	(\$1,000)		\$9,250	\$1,750		\$7,549
Meetings	\$200	\$500	(\$300)		\$150	\$50		\$1,271
<b>Total Expenditures</b>	<b>\$2,360,700</b>	<b>\$2,260,400</b>	<b>\$100,300</b>	<b>4%</b>	<b>\$2,227,000</b>	<b>\$133,700</b>	<b>6%</b>	<b>\$2,152,319</b>



**DEVELOPMENT SERVICES**  
**PROPOSED 2016 BUDGET – LEAD SHEET**

**CORE DEPARTMENTAL SERVICES**

<b>Building Code / Act</b>	<b>Planning Act Applications / Policies</b>
<b>Civic Addressing By-Law</b>	<b>By-Law Enforcement</b>
<b>Economic Development Programs</b>	

**2016 PROPOSED SERVICE LEVEL, PROGRAM, OR PROJECT CHANGES**

<b>Change</b>	<b>Reason</b>	<b>Impact</b>
Reduction in Source Water Protection Provincial Grant Compared to 2015 Budget – Planning Revenues	OP	\$-15,910

- Reason Codes**
- Council Direction     **CD**
  - Required by Statute or Act     **RSA**
  - Risk Management     **RM**
  - Operational     **OP**

**Township of Rideau Lakes  
2016 Operating Budget  
Planning Services**

	2016 Budget	2015 Budget	Variance \$	Variance %	2015 Projection	Variance \$	Variance %	2014 Actual
<b>Revenues</b>								
Zoning Amendment Fees	\$10,000	\$11,000	(\$1,000)		\$14,000	(\$4,000)		\$5,993
Site Plan Amendment Fees	\$1,200	\$1,800	(\$600)		\$3,400	(\$2,200)		\$1,224
Minor Variance Fees	\$7,700	\$7,500	\$200		\$5,339	\$2,361		\$5,462
MV/SP Combined Fees	\$16,800	\$14,900	\$1,900		\$19,798	(\$2,998)		\$16,739
Site Plan Fees	\$21,400	\$22,070	(\$670)		\$10,200	\$11,200		\$16,631
Severance Fees	\$15,000	\$17,335	(\$2,335)		\$12,400	\$2,600		\$15,779
Zoning Letters Fees	\$2,100	\$1,750	\$350		\$1,375	\$725		\$2,693
Sale of Books, Photocopies	\$250	\$250	\$0		\$550	(\$300)		\$0
Other Fees	\$9,000	\$24,910	(\$15,910)		\$34,000	(\$25,000)		\$25,725
Subdivision	\$3,500	\$3,420	\$80		\$3,492	\$8		\$826
Road Closure Request	\$1,950	\$1,900	\$50		\$635	\$1,315		\$0
Agreements	\$635	\$635	\$0		\$0	\$635		\$0
<b>Total Revenues</b>	<b>\$89,535</b>	<b>\$107,470</b>	<b>(\$17,935)</b>	<b>-17%</b>	<b>\$105,189</b>	<b>(\$15,654)</b>	<b>-15%</b>	<b>\$91,072</b>
<b>Expenditures</b>								
Salaries	\$139,922	\$144,710	(\$4,788)		\$132,900	\$7,022		\$132,733
Summer Student	\$0	\$0	\$0		\$0	\$0		\$0
Benefits	\$40,623	\$43,413	(\$2,790)		\$39,900	\$723		\$35,832
Computer Support	\$2,600	\$2,350	\$250		\$2,500	\$100		\$3,484
Legal Fees	\$20,000	\$7,000	\$13,000		\$10,000	\$10,000		\$3,518
Other Professional Fees	\$1,000	\$1,500	(\$500)		\$800	\$200		\$123
Landline - telephone	\$1,500	\$1,520	(\$20)		\$1,500	\$0		\$1,688
Cellular	\$850	\$880	(\$30)		\$830	\$20		\$681
Postage/Courier	\$1,650	\$1,650	\$0		\$1,750	(\$100)		\$414
Internet	\$350	\$450	(\$100)		\$250	\$100		\$222
Web Page Mtce	\$700	\$850	(\$150)		\$50	\$650		\$538
Advertising	\$5,500	\$5,500	\$0		\$5,700	(\$200)		\$4,702
Subscriptions & Publications	\$250	\$250	\$0		\$200	\$50		\$237
Printing & Photocopying	\$3,500	\$3,000	\$500		\$3,500	\$0		\$4,872
Material & Supplies	\$1,500	\$1,500	\$0		\$800	\$700		\$891
Stationary	\$800	\$800	\$0		\$550	\$250		\$590
Conferences & Seminars	\$1,000	\$1,000	\$0		\$500	\$500		\$435
Mileage Reimbursement	\$250	\$250	\$0		\$215	\$35		\$110
Memberships	\$1,500	\$1,300	\$200		\$1,030	\$470		\$672
Training Costs	\$2,000	\$2,000	\$0		\$1,200	\$800		\$913
Meetings	\$400	\$400	\$0		\$170	\$230		\$140
<b>Total Expenditures</b>	<b>\$225,895</b>	<b>\$220,323</b>	<b>\$5,572</b>	<b>3%</b>	<b>\$204,345</b>	<b>\$21,550</b>	<b>11%</b>	<b>\$192,795</b>



**Township of Rideau Lakes  
2016 Operating Budget  
Building & Septic Inspection**

	2016 Budget	2015 Budget	Variance \$	Variance %	2015 Projection	Variance \$	Variance %	2014 Actual
<b>Revenues</b>								
Building Permits	\$212,000	\$222,500	(\$10,500)		195600	\$16,400		\$213,361
Building Permits - Athens	\$24,000	\$21,900	\$2,100		23400	\$600		\$13,539
Building Permits - Westport	\$14,000	\$15,350	(\$1,350)		8900	\$5,100		\$20,178
Demolition Permit	\$1,700	\$1,885	(\$185)		\$1,300	\$400		\$2,926
Solid Fuel Burning Permit	\$1,500	\$1,600	(\$100)		\$1,300	\$200		\$672
Swimming Pool Permit	\$600	\$1,100	(\$500)		\$300	\$300		\$1,075
Swimming Pool Permit - Athens	\$100	\$95	\$5		\$145	(\$45)		\$283
Work Order Fees	\$1,400	\$1,350	\$50		\$2,000	(\$600)		\$1,981
Septic Permits	\$45,000	\$45,800	(\$800)		\$38,000	\$7,000		\$34,050
Inspection Recoveries Fees	\$6,400	\$10,000	(\$3,600)		\$2,500	\$3,900		\$3,182
Building Inspection Fines	\$4,000	\$4,300	(\$300)		\$0	\$4,000		\$1,084
Other Income	\$300	\$100	\$200		\$1,100	(\$800)		\$8
<b>Total Revenues</b>	<b>\$311,000</b>	<b>\$325,980</b>	<b>(\$14,980)</b>	<b>-5%</b>	<b>\$274,545</b>	<b>\$36,455</b>	<b>13%</b>	<b>\$292,339</b>
<b>Expenditures</b>								
Salaries	\$241,513	\$240,205	\$1,308		\$198,500	\$43,013		\$226,138
Part-time Salaries	\$12,000	\$12,000	\$0		\$7,900	\$4,100		\$7,009
Benefits	\$70,024	\$72,062	(\$2,038)		\$59,600	\$10,424		\$67,000
Boot Allowance	\$250	\$250	\$0		\$250	\$0		\$237
Computer Support	\$7,900	\$7,750	\$150		\$8,060	(\$160)		\$6,849
Legal Fees	\$10,000	\$10,000	\$0		\$3,000	\$7,000		\$10,117
Other Professional Fees	\$5,000	\$5,000	\$0		\$5,000	\$0		\$2,850
Landline-Phone	\$1,000	\$1,000	\$0		\$1,000	\$0		\$1,125
Cellular	\$1,600	\$1,800	(\$200)		\$1,350	\$250		\$1,434
Postage/Courier	\$1,020	\$1,020	\$0		\$600	\$420		\$264
Internet	\$250	\$300	(\$50)		\$150	\$100		\$148
Web Page Mtce	\$200	\$400	(\$200)		\$200	\$0		\$185
Fuel - Vehicles	\$5,000	\$5,000	\$0		\$2,200	\$2,800		\$7,009
Uniforms	\$500	\$500	\$0		\$450	\$50		\$335
Advertising	\$600	\$600	\$0		\$1,100	(\$500)		\$188
Subscriptions & Publications	\$400	\$400	\$0		\$0	\$400		\$398
Printing & Photocopying	\$1,500	\$1,500	\$0		\$1,000	\$500		\$281
Material & Supplies	\$1,500	\$1,500	\$0		\$1,100	\$400		\$992
Stationary	\$600	\$700	(\$100)		\$350	\$250		\$513
Conferences & Seminars	\$750	\$750	\$0		\$530	\$220		\$725
Licence & Fees	\$300	\$300	\$0		\$300	\$0		\$270
Mileage Reimbursement	\$500	\$550	(\$50)		\$0	\$500		\$324
Memberships	\$1,800	\$1,800	\$0		\$1,300	\$500		\$1,287
Training Costs	\$4,000	\$4,000	\$0		\$4,500	(\$500)		\$2,912
Meetings	\$250	\$250	\$0		\$100	\$150		\$222
Vehicle Maintenance	\$2,700	\$2,700	\$0		\$1,200	\$1,500		\$4,589
<b>Total Expenditures</b>	<b>\$371,157</b>	<b>\$372,337</b>	<b>(\$1,180)</b>	<b>0%</b>	<b>\$299,740</b>	<b>\$71,417</b>	<b>24%</b>	<b>\$343,401</b>

**Township of Rideau Lakes  
2016 Operating Budget  
Civic Addressing**

	<b>2016 Budget</b>	<b>2015 Budget</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>2015 Projection</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>2014 Actual</b>
<b>Revenues</b>								
Sign Fees	\$5,500	\$6,550	(\$1,050)		\$4,200	\$1,300		\$3,454
<b>Total Revenues</b>	<b>\$5,500</b>	<b>\$6,550</b>	<b>(\$1,050)</b>	<b>-16%</b>	<b>\$4,200</b>	<b>\$1,300</b>	<b>31%</b>	<b>\$3,454</b>
<b>Expenditures</b>								
Salaries	\$11,371	\$11,357	\$14		\$10,900	\$471		\$10,144
Benefits	\$3,412	\$3,407	\$5		\$3,300	\$112		\$3,330
Material & Supplies	\$2,500	\$2,500	\$0		\$2,500	\$0		\$3,060
Other Professional Fees	\$4,000	\$4,000	\$0		\$3,300	\$700		\$1,676
<b>Total Expenditures</b>	<b>\$21,283</b>	<b>\$21,264</b>	<b>\$19</b>	<b>0%</b>	<b>\$20,000</b>	<b>\$1,283</b>	<b>100%</b>	<b>\$18,210</b>

**Township of Rideau Lakes  
2016 Operating Budget  
By-law Enforcement/Property Standards**

	<b>2016 Budget</b>	<b>2015 Budget</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>2015 Projection</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>2014 Actual</b>
<b>Revenues</b>								
Forced Cleanup Recoveries	\$2,500	\$0	(\$2,500)		\$11,800	(\$9,300)		\$3,176
<b>Total Revenues</b>	<b>\$2,500</b>	<b>\$0</b>	<b>(\$2,500)</b>		<b>\$11,800</b>	<b>(\$9,300)</b>	<b>-79%</b>	<b>\$3,176</b>
<b>Expenditures</b>								
Salaries	\$12,610	\$12,571	\$39		\$11,900	\$710		\$10,803
Benefits	\$3,783	\$3,771	\$12		\$3,600	\$183		\$3,760
Contract Salaries	\$6,000	\$6,800	(\$800)		\$2,400	\$3,600		\$2,705
Enforcement	\$5,000	\$3,000	\$2,000		\$13,000	(\$8,000)		\$5,558
Legal	\$4,000	\$4,000	\$0		\$0	\$4,000		\$0
Mileage Reimbursement	\$3,500	\$4,200	(\$700)		\$2,500	\$1,000		\$2,253
<b>Total Expenditures</b>	<b>\$34,893</b>	<b>\$34,342</b>	<b>\$551</b>	<b>2%</b>	<b>\$33,400</b>	<b>\$1,493</b>	<b>100%</b>	<b>\$25,079</b>

**Township of Rideau Lakes  
2016 Operating Budget  
Economic Development**

	2016 Budget	2015 Budget	Variance \$	Variance %	2015 Projection	Variance \$	Variance %	2014 Actual
<b>Expenditures</b>								
Salaries	\$3,546	\$3,685	-\$139		\$3,500	\$46		\$3,050
Meetings	\$3,800	\$0	\$3,800		\$0	\$3,800		\$0
Benefits	\$1,064	\$1,105	-\$41		\$1,050	\$14		\$1,050
Materials & Supplies	\$1,000	\$1,000	\$0		\$220	\$780		\$532
<b>Total Expenditures</b>	<b>\$9,410</b>	<b>\$5,790</b>	<b>\$3,620</b>	<b>63%</b>	<b>\$4,770</b>	<b>\$4,640</b>	<b>97%</b>	<b>\$4,632</b>



**COMMUNITY and LEISURE SERVICES**  
**PROPOSED 2016 OPERATING BUDGET – LEAD SHEET**

**CORE DEPARTMENTAL SERVICES**

<b>Volunteer Coordinator</b>	<b>Hall Boards</b>	<b>Recreation Programs</b>
<b>Leisure Brochure</b>	<b>Recreation Committees</b>	<b>Hall/Facility Rentals</b>
<b>Rideau Lakes Day Camp</b>	<b>Trillium (&amp; other) Grant Writing</b>	<b>Input on Park, Trail and Facility Development</b>
<b>Events</b>	<b>Community Liaison/Support</b>	<b>Watering Program</b>
<b>Beautification</b>	<b>Council Functions</b>	<b>Township Hamlet/Welcome Signs</b>
<b>Playground Inspections</b>		

**2016 PROPOSED SERVICE LEVEL, PROGRAM, OR PROJECT CHANGES**

<b>Change</b>	<b>Reason</b>	<b>Impact</b>
Increase Day Camp Staff by 2 to meet child/staff ratio of 8:1	RM	\$9,000
Additional bus for day camp	RM/OP	\$6,000
New Township wide summer Playground program	OP	\$12,900
Contract out watering program	OP	\$3,000

- Reason Codes**
- Council Direction     **CD**
  - Required by Statute or Act     **RSA**
  - Risk Management     **RM**
  - Operational     **OP**

**Township of Rideau Lakes  
2016 Operating Budget  
Community & Leisure Services**

	2016 Budget	2015 Budget	Variance \$	Variance %	2015 Projection	Variance \$	Variance %	2014 Actual
<b>Revenue</b>								
Administration	\$12,000	\$12,000	\$0		\$9,000	\$3,000		\$10,450
Daycamp Program	\$71,360	\$63,775	\$7,585		\$76,250	(\$4,890)		\$64,293
General Recreation Programs	\$9,500	\$10,500	(\$1,000)		\$21,820	(\$12,320)		\$7,575
Rotating Playground	\$0	\$9,700	(\$9,700)		\$0	\$0		\$0
<b>Total Revenues</b>	<b>\$92,860</b>	<b>\$95,975</b>	<b>(\$3,115)</b>	<b>-3%</b>	<b>\$107,070</b>	<b>(\$14,210)</b>	<b>-13%</b>	<b>\$82,318</b>
<b>Expenditures</b>								
Administration	\$327,925	\$308,865	\$19,060		\$295,835	\$32,090		\$287,728
Daycamp Program	\$38,125	\$28,000	\$10,125		\$29,262	\$8,863		\$25,191
Community Support	\$9,350	\$9,350	\$0		\$8,135	\$1,215		\$7,200
General Recreation Programs	\$10,200	\$5,450	\$4,750		\$11,035	(\$835)		\$9,925
Rotating Playground	\$0	\$3,300	(\$3,300)		\$0	\$0		\$0
<b>Total Expenditures</b>	<b>\$385,600</b>	<b>\$354,965</b>	<b>\$30,635</b>	<b>9%</b>	<b>\$344,267</b>	<b>\$41,333</b>	<b>12%</b>	<b>\$330,044</b>

**Township of Rideau Lakes  
2016 Operating Budget  
Community & Leisure Services  
Administration**

	<b>2016 Budget</b>	<b>2015 Budget</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>2015 Projection</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>2014 Actual</b>
<b>Revenues</b>								
Brochure ads	\$12,000	\$12,000	\$0		\$9,000	\$3,000		\$10,450
<b>Total Revenues</b>	<b>\$12,000</b>	<b>\$12,000</b>	<b>\$0</b>	<b>0%</b>	<b>\$9,000</b>	<b>\$3,000</b>	<b>33%</b>	<b>\$10,450</b>
<b>Expenditures</b>								
Salaries	\$153,525	\$148,355	\$5,170		\$138,705	\$14,820		\$137,318
Benefits	\$39,500	\$30,670	\$8,830		\$29,095	\$10,405		\$25,298
Computer Support	\$1,500	\$1,500	\$0		\$1,425	\$75		\$1,433
Web Site Maintenance	\$500	\$1,150	(\$650)		\$500	\$0		\$776
Insurance	\$11,000	\$8,250	\$2,750		\$10,540	\$460		\$8,548
Landline - telephone	\$550	\$350	\$200		\$550	\$0		\$566
Cellular	\$700	\$1,000	(\$300)		\$750	(\$50)		\$1,145
Postage	\$150	\$3,000	(\$2,850)		\$150	\$0		\$243
Internet	\$500	\$350	\$150		\$785	(\$285)		\$563
Advertising	\$200	\$200	\$0		\$220	(\$20)		\$20
Printing & Photocopying	\$1,000	\$500	\$500		\$1,150	(\$150)		\$435
Material & Supplies	\$1,200	\$150	\$1,050		\$1,410	(\$210)		\$235
Stationary	\$200	\$300	(\$100)		\$130	\$70		\$178
Staff Functions	\$200	\$300	(\$100)		\$100	\$100		\$434
Mileage Reimbursement	\$5,000	\$5,200	(\$200)		\$4,860	\$140		\$5,700
Training	\$1,200	\$1,550	(\$350)		\$550	\$650		\$1,540
Memberships	\$250	\$340	(\$90)		\$235	\$15		\$225
Meetings	\$200	\$200	\$0		\$10	\$190		\$136
Brochures	\$13,150	\$10,000	\$3,150		\$9,040	\$4,110		\$10,210
Recreation Levies	\$97,400	\$95,500	\$1,900		\$95,630	\$1,770		\$92,725
<b>Total Expenditures</b>	<b>\$327,925</b>	<b>\$308,865</b>	<b>\$19,060</b>	<b>6%</b>	<b>\$295,835</b>	<b>\$32,090</b>	<b>11%</b>	<b>\$287,728</b>

**Township of Rideau Lakes  
2016 Operating Budget  
Community & Leisure Services  
Daycamp Program**

	<b>2016</b>	<b>2015</b>	<b>Variance</b>	<b>Variance</b>	<b>2015</b>	<b>Variance</b>	<b>Variance</b>	<b>2014</b>
	<b>Budget</b>	<b>Budget</b>	<b>\$</b>	<b>%</b>	<b>Projection</b>	<b>\$</b>	<b>%</b>	<b>Actual</b>
<b>Revenue</b>								
Registration Fees	\$50,000	\$50,000	\$0		\$50,045	(\$45)		\$50,095
Donations	\$4,500	\$3,500	\$1,000		\$10,895	(\$6,395)		\$3,944
Grants	\$6,000	\$6,000	\$0		\$5,760	\$240		\$6,394
T Shirt Sales	\$800	\$700	\$100		\$915	(\$115)		\$759
Other Income	\$1,600	\$3,575	(\$1,975)		\$1,650	(\$50)		\$3,101
Bussing Fees	\$8,460	\$0	\$8,460		\$6,985	\$1,475		\$0
<b>Total Revenues</b>	<b>\$71,360</b>	<b>\$63,775</b>	<b>\$7,585</b>	<b>12%</b>	<b>\$76,250</b>	<b>(\$4,890)</b>	<b>-6%</b>	<b>\$64,293</b>
<b>Expenditures</b>								
Mileage Reimbursement	\$400	\$650	(\$250)		\$475	(\$75)		\$645
Health & Safety	\$1,000	\$1,000	\$0		\$850	\$150		\$881
Landline - telephone	\$450	\$700	(\$250)		\$435	\$15		\$612
Bussing Costs	\$23,300	\$15,000	\$8,300		\$14,552	\$8,748		\$12,313
Advertising	\$200	\$200	\$0		\$150	\$50		\$0
Material & Supplies	\$3,000	\$3,000	\$0		\$2,800	\$200		\$3,994
Food/Beverage Supplies	\$950	\$700	\$250		\$960	(\$10)		\$868
Memberships	\$100	\$100	\$0		\$100	\$0		\$100
Guest Instructors	\$50	\$50	\$0		\$50	\$0		\$378
Refunds	\$200	\$200	\$0		\$170	\$30		\$0
Admissions	\$1,200	\$1,200	\$0		\$1,600	(\$400)		\$1,170
Professional Fees	\$7,275	\$5,200	\$2,075		\$7,120	\$155		\$4,230
<b>Total Expenditures</b>	<b>\$38,125</b>	<b>\$28,000</b>	<b>\$10,125</b>	<b>36%</b>	<b>\$29,262</b>	<b>\$8,863</b>	<b>30%</b>	<b>\$25,191</b>



**Township of Rideau Lakes  
2016 Operating Budget  
Community & Leisure Services  
Community Support**

	2016 Budget	2015 Budget	Variance \$	Variance %	2015 Projection	Variance \$	Variance %	2014 Actual
<b>Expenditures</b>								
Town Crier	\$675	\$675	\$0		\$675	\$0		\$650
New Community Funding	\$1,175	\$1,175	\$0			\$1,175		\$0
Outdoor Rinks	\$2,000	\$2,000	\$0		\$2,460	(\$460)		\$1,050
Skate the Lake	\$2,000	\$2,000	\$0		\$2,000	\$0		\$2,000
Newboro Winter Carnival	\$500	\$500	\$0		\$500	\$0		\$500
North Crosby Tennis Club	\$1,000	\$1,000	\$0		\$1,000	\$0		\$1,000
NC Recreation - Canada Day	\$1,500	\$1,500	\$0		\$1,500	\$0		\$1,500
SC Elgin Days	\$500	\$500	\$0		\$0	\$500		\$500
<b>Total Expenditures</b>	<b>\$9,350</b>	<b>\$9,350</b>	<b>\$0</b>	<b>0%</b>	<b>\$8,135</b>	<b>\$1,215</b>	<b>15%</b>	<b>\$7,200</b>

**Township of Rideau Lakes  
2016 Operating Budget  
Community & Leisure Services  
General Recreation Programs**

	<b>2016 Budget</b>	<b>2015 Budget</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>2015 Projection</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>2014 Actual</b>
<b>Revenue</b>								
Registration Fees	\$5,000	\$7,500	(\$2,500)		\$5,150	(\$150)		\$4,575
Youth Program Grant	\$2,500	\$2,500	\$0		\$5,000	(\$2,500)		\$3,000
Other Grants	\$2,000	\$500	\$1,500		\$3,000	(\$1,000)		\$0
<b>Total Revenues</b>	<b>\$9,500</b>	<b>\$10,500</b>	<b>(\$1,000)</b>	<b>-10%</b>	<b>\$13,150</b>	<b>(\$3,650)</b>	<b>-28%</b>	<b>\$7,575</b>
<b>Expenditures</b>								
Busing Costs	\$1,500	\$1,500	\$0		\$750	\$750		\$333
Advertising	\$350	\$350	\$0		\$310	\$40		\$344
Materials & Supplies	\$2,500	\$2,500	\$0		\$1,985	\$515		\$3,105
Rental Fees	\$1,000	\$1,000	\$0		\$1,065	(\$65)		\$253
Refunds	\$100	\$100	\$0		\$65	\$35		\$70
General Maintenance	\$4,750	\$0	\$4,750		\$6,860	(\$2,110)		\$5,820
<b>Total Expenditures</b>	<b>\$10,200</b>	<b>\$5,450</b>	<b>\$4,750</b>	<b>87%</b>	<b>\$11,035</b>	<b>(\$835)</b>	<b>-8%</b>	<b>\$9,925</b>

**Township of Rideau Lakes  
2016 Operating Budget  
Beautification**

	2016 Budget	2015 Budget	Variance \$	Variance %	2015 Projection	Variance \$	Variance %	2014 Actual
<b>Revenues</b>								
Sale of Daffodil Bulbs	\$1,200	\$500	\$700		\$1,040	\$160		\$0
Sale of Township Flags	\$200	\$500	(\$300)		\$210	(\$10)		\$0
Other Income	\$3,085	\$0	\$3,085		\$0	\$3,085		\$1,104
<b>Total Revenues</b>	<b>\$4,485</b>	<b>\$1,000</b>	<b>\$3,485</b>	<b>349%</b>	<b>\$1,250</b>	<b>\$3,235</b>	<b>259%</b>	<b>\$1,104</b>
<b>Expenditures</b>								
California	\$500	\$500	\$0		\$590	(\$90)		\$368
Chaffey's Lock	\$750	\$400	\$350		\$340	\$410		\$268
Chantry	\$2,500	\$2,500	\$0		\$2,924	(\$424)		\$2,751
Crosby	\$500	\$750	-\$250		\$180	\$320		\$113
Delta	\$2,500	\$2,500	\$0		\$1,255	\$1,245		\$3,128
Elgin	\$2,500	\$2,500	\$0		\$450	\$2,050		\$2,004
Forfar	\$1,300	\$750	\$550		\$640	\$660		\$580
Harlem	\$0	\$200	-\$200		\$0	\$0		\$0
Jones Falls	\$500	\$750	-\$250		\$250	\$250		\$148
Lombardy	\$750	\$750	\$0		\$650	\$100		\$276
Morton	\$1,000	\$1,000	\$0		\$275	\$725		\$758
Newboro	\$2,500	\$2,500	\$0		\$2,800	(\$300)		\$2,251
North Crosby	\$2,500	\$2,500	\$0		\$765	\$1,735		\$1,441
Philipville	\$500	\$550	-\$50		\$500	\$0		\$559
Plum Hollow	\$550	\$500	\$50		\$500	\$50		\$0
Portland	\$2,500	\$2,500	\$0		\$2,480	\$20		\$1,350
Rideau Ferry	\$250	\$250	\$0		\$160	\$90		\$198
Morton Sign	\$500	\$2,500	-\$2,000		\$930	(\$430)		\$300
Morton Sign Flower Bed	\$1,000	\$1,000	\$0		\$490	\$510		\$700
Hamlet Sign Maintenance	\$500	\$500	\$0		\$155	\$345		\$1,500
Christmas Pole & Lights	\$2,000	\$2,000	\$0		\$2,000	\$0		\$2,000
General Signage	\$200	\$200	\$0		\$200	\$0		\$1,600
Township Wide Contest	\$500	\$500	\$0		\$500	\$0		\$0
Township Flags	\$1,800	\$1,850	-\$50		\$2,725	(\$925)		\$0
Daffodil Project	\$1,500	\$2,500	-\$1,000		\$4,180	(\$2,680)		\$0
Watering Program	\$18,000	\$15,000	\$3,000		\$11,385	\$6,615		\$10,500
<b>Total Expenditures</b>	<b>\$47,600</b>	<b>\$47,450</b>	<b>\$150</b>	<b>0%</b>	<b>\$37,324</b>	<b>\$10,276</b>	<b>28%</b>	<b>\$32,793</b>

**Township of Rideau Lakes  
2016 Operating Budget  
Police Services**

	<b>2016 Budget</b>	<b>2015 Budget</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>2015 Projection</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>2014 Actual</b>
<b>Revenues</b>								
Provincial Grants	\$0	\$8,800	(\$8,800)		\$8,858	(\$8,858)		\$8,755
POA Revenues	\$0	\$10,000	(\$10,000)		\$8,000	(\$8,000)		\$10,764
<b>Total Revenues</b>	<b>\$0</b>	<b>\$18,800</b>	<b>(\$18,800)</b>	<b>-100%</b>	<b>\$16,858</b>	<b>(\$16,858)</b>	<b>-100%</b>	<b>\$19,519</b>
<b>Expenditures</b>								
Honorariums	\$0	\$5,500	(\$5,500)		\$2,818	(\$2,818)		\$5,500
Materials & Supplies	\$0	\$750	(\$750)		\$406	(\$406)		\$1,936
Conventions & Seminars	\$0	\$3,500	(\$3,500)		\$0	\$0		\$0
Memberships	\$0	\$1,200	(\$1,200)		\$75	(\$75)		\$75
Meetings	\$0	\$2,500	(\$2,500)		\$658	(\$658)		\$3,441
OPP Contract	\$2,158,262	\$1,865,946	\$292,316		\$1,767,896	\$390,366		\$1,540,903
Ride Program	\$0	\$8,796	(\$8,796)		\$9,014	(\$9,014)		\$7,304
<b>Total Expenditures</b>	<b>\$2,158,262</b>	<b>\$1,888,192</b>	<b>\$270,070</b>	<b>14%</b>	<b>\$1,780,867</b>	<b>\$377,395</b>	<b>21%</b>	<b>\$1,559,159</b>

# O.P.P. Annual Billing Statement

Rideau Lakes Tp

Estimated cost for the period January 1 to December 31, 2016

Please see attachments for notes and additional information

			Cost per Property \$	Total Cost \$
<b>Base Service</b>				
	<u>Property Counts</u>			
	Household	7,633		
	Commercial and Industrial	282		
	Total Properties	<u>7,915</u> ✓	193.07	1,528,149
<b>Calls for Service</b>	(see summaries)			
	Total all municipalities	\$ 143,818,773		
	Municipal portion	0.3939%	71.57	566,438
<b>Overtime</b>	(see notes)		6.88	54,443
<b>Contract Enhancements</b>	(see summary)		-	-
<b>Court Security</b>	(see summary)		-	-
<b>Prisoner Transportation</b>	(per property cost)		2.20	17,413
<b>Accommodation/Cleaning Services</b>	(per property cost)		-	-
<b>Total 2016 Calculated Cost before Phase-In Adjustment</b>			<u>273.71</u>	<u>2,166,443</u>
<b>2016 Phase-In Adjustment Billing Summary</b>				
<b>2015 Estimated Billing Cost per Property</b>			230.22	
<b>2016 Calculated Cost per Property (see above)</b>			<u>273.71</u>	
<b>Cost per Property Variance</b>		(Increase)	43.49	
<b>2016 Cost Growth Amount (per property)</b>			8.50	
<b>2016 Adjustment (Maximum is \$40.00 per property)</b>		(Increase)	<u>34.99</u>	
<b>Actual 2016 Phase-In Adjustment</b>			<u>-</u>	<u>-</u>
<b>2016 Estimated Cost</b>			<u>273.71</u>	2,166,443
<b>Court Security Prisoner Transport Grant for 2016</b>				<u>8,181</u>
<b>Grand Total Billing for 2016</b>				<u>2,158,262</u>
<b>2016 Monthly Billing Amount</b>				179,855

**Township of Rideau Lakes  
2016 Operating Budget  
Heritage Advisory Committee**

	<b>2016 Budget</b>	<b>2015 Budget</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>2015 Projection</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>2014 Actual</b>
<b>Revenues</b>								
Other Income	\$1,000	\$3,900	(\$2,900)		\$5,800	(\$4,800)		\$1,035
Transfer from Reserve	\$10,000	\$5,000	\$5,000		\$5,000	\$5,000		\$0
<b>Total Revenues</b>	<b>\$11,000</b>	<b>\$8,900</b>	<b>\$2,100</b>	<b>24%</b>	<b>\$10,800</b>	<b>\$200</b>	<b>2%</b>	<b>\$1,035</b>
<b>Expenditures</b>								
Materials and Supplies	\$40,125	\$37,150	\$2,975		\$25,000	\$15,125		\$13,550
<b>Total Expenditures</b>	<b>\$40,125</b>	<b>\$37,150</b>	<b>\$2,975</b>	<b>8%</b>	<b>\$25,000</b>	<b>\$15,125</b>	<b>61%</b>	<b>\$13,550</b>
<b>Grants to Cemeteries</b>	<b>\$15,100</b>							

**Budget Submission for the year 2016 to Council of Township of Rideau Lakes  
from Municipal Heritage Advisory Committee November 13, 2015**

<b>Item</b>	<b>Expense</b>	<b>Income</b>	
1 Reprint: Delta Walking Tour	\$1,500.00	-\$500.00	Advertising
2 Sale of Books / Videos		-\$500.00	Anticipated
3 Database Development/Research	\$10,000.00	-\$10,000.00	Reserves
4 Doors Open (Planning for 2017)	\$5,000.00		
5 Heritage Plaques/Site Markers	\$3,000.00		
6 Digitization	\$1,500.00		
7 Local Heritage in Schools Project	\$500.00		
8 Conferences, Seminars & Workshops	\$2,800.00		
9 Memberships (CHO, etc.)	\$200.00		
10 www.My Tours - yearly renewal	\$125.00		
11 Stationery - cartidges, paper, postage, etc	\$400.00		
	<hr/> <hr/>	<hr/> <hr/>	
	\$25,025.00	-\$11,000.00	
 <b>Total Operating Costs</b>	 <b>\$14,025.00</b>		
12 Cemeteries Sub-Committee:	\$13,100.00		
13 Seed funds for Heritage Societies projects: TBD by October 31st (Portland on the Rideau Heritage Society, Elgin & Area Heritage Society, B&SB Heritage Society, Cheffey's Lock & Area Heritage Society)	\$2,000.00		
		<hr/> <hr/>	
<b>Total Budget Request 2015</b>		<b>\$</b> <b>\$29,125.00</b>	

<p><b>2010:</b> <u>\$17,400</u> (\$18,200 - \$800); <b>2011:</b> <u>\$17,050</u> (\$17,850 - \$800); <b>2012:</b> <u>\$19,050</u> (\$26,600 - \$7,550); <b>2013:</b> <u>\$16,960</u> (\$18,360 - \$1,400); <b>2014:</b> <u>\$21,400</u> (\$32,200 - \$10,800); <b>2015</b> <u>\$22,100</u> (\$32,900-\$13,900)</p>
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**CEMETERY SUB-COMMITTEE 2016 BUDGET**  
**Budget Submission for the year 2016 to Council of Township of Rideau Lakes**  
**through Municipal Heritage Advisory Committee**

<b>Item</b>	<b>Expense</b>
1 Legal Fees and Land Registration	\$10,000.00
2 Wood Mausoleum & Cemetery - Signage/Posts	\$500.00
3 Lombard Cemetery - Fencing	\$2,500.00
4 Denny Cemetery - Gate Hardware	\$100.00
	<hr/> <hr/>
	\$13,100.00
 <b>Total Budget Request to MHAC 2016</b>	 <b>\$13,100.00</b>

<b>2014 - \$3,300; 2015 - \$3,250;</b>
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**Township of Rideau Lakes  
2016 Operating Budget  
Libraries**

	<b>2016 Budget</b>	<b>2015 Budget</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>2015 Projection</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>2014 Actual</b>
<b>Expenditures</b>								
Municipal Levy	\$363,720	\$350,405	\$13,315		\$350,405	\$13,315		\$348,750
<b>Total Expenditures</b>	<b>\$363,720</b>	<b>\$350,405</b>	<b>\$13,315</b>	<b>4%</b>	<b>\$350,405</b>	<b>\$13,315</b>	<b>4%</b>	<b>\$348,750</b>

**Rideau Lakes  
Public Library  
Draft Budget 2016 Revenues**

<b>ITEM</b>	<b>2016</b>	<b>2015</b>
<b>SELF-GENERATED FUNDS:</b>		
BOOK SALES	2,000	2,000
PHOTOCOPIER, FAX	1,350	1000
FINES	550	750
DONATIONS & Fundraising	5,500	3,500
<b>SUBTOTAL SELF-GEN. FUNDS:</b>	<b>9,400</b>	<b>7,250</b>
MUNICIPAL LEVY *	<b>363,720</b>	<b>350,405</b>
PROVINCIAL GRANT	<b>32,750</b>	<b>32,750</b>
GRANTS	<b>12,000</b>	<b>5,500</b>
RESERVE FUND REVENUES	<b>5,000</b>	<b>5,000</b>
<b>TOTAL REVENUES</b>	<b>422,870</b>	<b>400,905</b>
\$ Increase \$21,965		
% Increase 5.5%		

**Municipal Levy \$ Increase = \$13,315**

**Municipal Levy % Increase = 3.8**

**Rideau Lakes Public Library  
Draft Budget 2016 Expenses**

ITEM		2016		2015
<b>ADMINISTRATION:</b>				
ADVERTISING & PROMOTION	750		500	
ANNUAL FEES	400		500	
AUDIT	2,000		1,825	
BANK CHARGES	500		250	
BOARD BUSINESS (NEW) ** 750?	750		1,000	
FUNDRAISING ** TRACK COFFEE EXPEND	500		0	
LEASING CONTRACT	1,500		1,500	
LEGAL FEES	250		250	
MISCELLANEOUS	250		250	
OFFICE	4,000		2,200	
IT & WEB SUPPORT	5,000		5,000	
TELEPHONE	5,000		7,800	
<b>SUBTOTAL: ADMINISTRATION COSTS</b>		<b>20,900</b>		<b>21,075</b>
<b>SERVICE DELIVERY</b>				
AUTOMATION	10,250		10,250	
ARCHIVES & DIGITIZATION (NEW COMBO)	1,000		2,000	
BOOKS (PRINT)	23,000		25,000	
E-BOOKS	8,000		5,000	
MAGAZINES	2,500		2,500	
MULTI-MEDIA	10,000		11,500	
CONNECTIVITY	6,500		6,500	
COURIER	10,500		10,500	
PROCESSING SUPPLIES	1,750		2,000	
PROGRAMMES	2,500		2,000	
<b>SUBTOTAL: SERVICE DELIVERY</b>		<b>76,000</b>		<b>77,250</b>
<b>EQUIPMENT &amp; ENVIRONMENT</b>				
CAPITAL EXPENSES	5,000		5,000	
COMPUTER RELATED (COMBINED IN ADMIN SEC.)	0		2,000	
EQUIPMENT	750		750	
REPAIRS & MAINTENANCE	2,200		2,200	
<b>SUBTOTAL : EQUIPMENT &amp; ENVIRON.</b>		<b>7,950</b>		<b>9,950</b>
<b>STAFFING</b>				
CONFERENCE FEES & PROF. DEVEL.	6,000		1950	
PAYROLL EXPENSES (omers/cpp/ei/eh/adp)	46,520		43,654	
PROFESSIONAL DEV. (COMBINED ABOVE)				
SECURITY	2,000		2,000	
TRAVEL	1,500		2,500	
WAGES & SALARIES	262,000		242,526	
<b>SUBTOTAL: STAFFING</b>		<b>318,020</b>		<b>292,630</b>
<b>TOTAL EXPENSE</b>		<b>422,870</b>		<b>400,905</b>

**TOTAL INCREASE \$21,965**

**% INCREASE 5.5**

**Township of Rideau Lakes  
2016 Operating Budget  
Conservation Authorities**

	<b>2016 Budget</b>	<b>2015 Budget</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>2015 Projection</b>	<b>Variance \$</b>	<b>Variance %</b>	<b>2014 Actual</b>
<b>Expenditures</b>								
Cataraqui C.A.	\$64,650	\$62,731	\$1,919		\$62,731	\$1,919		\$61,115
Rideau Valley C.A.	\$59,069	\$57,376	\$1,693		\$57,376	\$1,693		\$55,913
<b>Total Expenditures</b>	<b>\$123,719</b>	<b>\$120,107</b>	<b>\$3,612</b>	<b>3%</b>	<b>\$120,107</b>	<b>\$3,612</b>	<b>3%</b>	<b>\$117,028</b>

**Township of Rideau Lakes  
2016 Budget Summary  
Capital Revenues**

<b>Department</b>	<b>2016 Capital Revenues</b>	<b>2016 Transfers from Reserve</b>	<b>Total Capital Revenues</b>	<b>2015 Budget</b>	<b>Variance \$</b>
<b>Corporate Services</b>					
Administration	\$0	\$0	\$0	\$0	\$0
<b>Treasury</b>					
Treasury	\$0	\$0	\$0	\$0	\$0
Federal & Provincial Grants	\$478,758	\$0	\$478,758	\$0	\$0
Capital Financing	\$1,150,000	\$0	\$1,150,000	\$1,000,000	\$0
<b>Fire &amp; Rescue</b>					
Fire & Rescue	\$18,000	\$22,711	\$40,711	\$14,000	\$26,711
<b>Facilities &amp; Waste</b>					
Municipal Properties	\$0	\$20,000	\$20,000	\$500	\$19,500
Environmental Services	\$10,000	\$13,500	\$23,500	\$0	\$23,500
<b>Public Works</b>					
Roads & Bridges	\$0	\$0	\$0	\$0	\$0
<b>Development Services</b>					
Planning Services	\$0	\$9,000	\$9,000	\$0	\$9,000
Building Inspection	\$0	\$0	\$0	\$0	\$0
Civic Addressing	\$0	\$0	\$0	\$0	\$0
Economic Development	\$2,500	\$0	\$2,500	\$12,500	(\$10,000)
Community Improvement	\$0	\$0	\$0	\$0	\$0
Development Charges	\$90,000	\$0	\$90,000	\$0	\$90,000
<b>Community &amp; Leisure</b>					
Community & Leisure	\$1,000	\$0	\$1,000	\$111,400	(\$110,400)
<b>Boards &amp; Committees</b>					
HAC	\$0	\$10,000	\$10,000	\$5,000	\$5,000
Conservation Authorities	\$0	\$15,000	\$15,000	\$0	\$15,000
Beautification	\$0	\$0	\$0	\$1,000	(\$1,000)
<b>Total Revenues</b>	<b>\$1,750,258</b>	<b>\$90,211</b>	<b>\$1,840,469</b>	<b>\$1,144,400</b>	<b>\$696,069</b>

**Township of Rideau Lakes  
2016 Budget Summary  
Capital Expenditures**

	2016	2016	2016	2015	
Department	Capital Expenditures	Transfers to Reserve	Total	Budget	Variance \$
<b>Corporate Services</b>					
Administration	\$20,000	\$0	\$20,000	\$0	\$20,000
<b>Treasury</b>					
Treasury	\$50,000	\$137,000	\$187,000	\$6,543	\$180,457
<b>Fire &amp; Rescue</b>					
Fire & Rescue	\$227,350	\$0	\$227,350	\$90,000	\$137,350
<b>Facilities &amp; Waste</b>					
Municipal Properties	\$255,400	\$0	\$255,400	\$145,000	\$110,400
Environmental Services	\$200,000	\$0	\$200,000	\$0	\$200,000
<b>Public Works</b>					
Roads, Bridges and Streetlights	\$1,504,200	\$0	\$1,504,200	\$1,049,051	\$455,149
<b>Development Services</b>					
Planning Services	\$0	\$0	\$0	\$0	\$0
Building Inspection	\$13,000	\$0	\$13,000	\$10,500	\$2,500
Civic Addressing	\$5,000	\$0	\$5,000	\$0	\$5,000
Economic Development	\$5,000	\$0	\$5,000	\$25,000	(\$20,000)
Community Improvement	\$10,000	\$0	\$10,000	\$10,000	\$0
<b>Community &amp; Leisure</b>					
Community & Leisure	\$14,500	\$0	\$14,500	\$122,750	(\$108,250)
<b>Boards &amp; Committees</b>					
Beautification	\$0	\$2,706	\$2,706	\$32,450	(\$29,744)
Conservation Authorities	\$15,000	\$0	\$15,000	\$15,000	\$0
<b>Total Capital Expenditures</b>	<b>\$2,319,450</b>	<b>\$139,706</b>	<b>\$2,459,156</b>	<b>\$1,506,294</b>	<b>\$952,862</b>

**Township of Rideau Lakes  
2016 Capital Budget  
Administration**

	<b>2016 Budget</b>	<b>2015 Budget</b>	<b>Variance \$</b>
<b>Capital Projects</b>			
Human Resources Review	\$0	\$0	\$0
Ward Structure Review	\$20,000	\$0	\$20,000
Election 2018	\$0	\$0	\$0
<b>Total Transfer to Reserves</b>	<b>\$20,000</b>	<b>\$0</b>	<b>\$20,000</b>

**Township of Rideau Lakes  
2016 Capital Budget  
Treasury Department**

	<b>2016 Budget</b>	<b>2015 Budget</b>	<b>Variance \$</b>
<b>Expenditures</b>			
Financial Software Upgrade and Server	\$20,000	\$0	\$20,000
2013 & 2014 Audits	\$30,000	\$0	\$30,000
<b>Total Capital Expenditures</b>	<b>\$50,000</b>	<b>\$0</b>	<b>\$50,000</b>
<b>Transfer to Reserve</b>			
Deficit Reduction	\$137,000		
<b>Total Transfer to Reserve</b>	<b>\$137,000</b>		



**Township of Rideau Lakes  
2016 Capital Budget  
Federal & Provincial Grants**

	<b>2016 Budget</b>	<b>2015 Budget</b>	<b>Variance \$</b>
<b>Revenues</b>			
Federal Gas Tax Grant	\$310,325	\$295,548	\$14,777
OCIF Grant	\$168,433	\$88,433	\$80,000
<b>Total Revenues</b>	<b>\$478,758</b>	<b>\$383,981</b>	<b>\$94,777</b>

**Township of Rideau Lakes  
2016 Capital Budget  
Capital Financing**

	2016 Budget	2015 Budget	Variance \$
<b>Revenues</b>			
2016 Capital Projects Financing	\$1,150,000	\$1,000,000	\$150,000
<b>Total Expenditures</b>	<b>\$1,150,000</b>	<b>\$1,000,000</b>	<b>\$150,000</b>

**Township of Rideau Lakes  
2016 Proposed Capital Budget  
Fire & Rescue**

	<b>2016 Budget</b>	<b>2015 Budget</b>	<b>Variance \$</b>
<b>Revenues</b>			
Westport Capital Levy	\$18,000	\$14,000	\$4,000
Transfer from Reserve	\$22,711	\$0	\$22,711
<b>Total Revenues</b>	<b>\$40,711</b>	<b>\$14,000</b>	<b>\$26,711</b>
<b>Expenditures</b>			
Replacement Wildfire Apparatus	\$68,000	\$0	\$68,000
Replacement Rehab Apparatus	\$53,350	\$0	\$53,350
Replacement Rescue Apparatus	\$0	\$0	\$0
Air Comp /Casc Upgrades Stn. 1	\$20,000	\$0	\$20,000
Air Comp /Casc Upgrades Stn. 4	\$14,000	\$0	\$14,000
Replacement SCBA	\$72,000	\$70,000	\$2,000
Installation Dry Hydrants	\$0	\$0	\$0
<b>Total Capital</b>	<b>\$227,350</b>	<b>\$70,000</b>	<b>\$157,350</b>

## Township of Rideau Lakes 2016 Capital Budget Municipal Properties

	2016	2015	Variance
	Budget	Budget	\$
<b>Expenditures</b>			
<b>Roads Facilities</b>			
Phillpsville Sand Dome	\$8,500		
Phillpsville Garage Demo	\$0		
South Elmsley Sand Storage	\$0		
<b>Equipment Replacement</b>			
Van	\$32,000		
3 Ton Truck	\$60,000		
3 Ton Truck	\$60,000		
Utility Trailer	\$5,000		
<b>Facility Engineering</b>			
NC Garage	\$3,500		
Portland Hall	\$3,500		
<b>Marine Facilities</b>			
Engineers Report	\$4,700		
Portland Harbour Docks	\$0		
Newboro Harbour Streetlights	\$4,500		
Additional Dock at Newboro Harbour	\$3,000		
<b>Chantry Office</b>			
Roof Repair	\$20,000		
HVAC Upgrade	\$0		
<b>North Crosby</b>			
Replace garage lighting system	\$5,000		
Install new garage door opener	\$2,500		
<b>Portland</b>			
Fire Hall Furnace	\$3,500		
Community Hall Roof	\$13,700		
<b>Morton</b>			
Community Hall Window Wells	\$2,000		
Briar Hill Road Retaining Wall	\$3,000		

## Township of Rideau Lakes 2016 Capital Budget Municipal Properties

	2016	2015	Variance
	Budget	Budget	\$
<b>Expenditures</b>			
<b>Elgin</b>			
Fire Hall Roof (back)	\$1,000		
Main Street Infrastructure	\$0		
Sand Lake Park Roof & Deck	\$15,000		
<b>Chaffey`s Lock</b>			
Hall - Roof Repairs	\$0		
<b>Delta</b>			
Library Roof	\$5,000		
Rehab Centre Kitchen	\$0		
<b>Other Asset Management</b>			
<b>Requirements</b>	\$0		
<b>TOTAL</b>	<b>\$255,400</b>	<b>\$145,000</b>	<b>\$110,400</b>

**Township of Rideau Lakes  
2016 Capital Budget  
Environmental Services**

	2016 Budget	2015 Budget	Variance \$
<b>Revenues</b>			
Portland Landfill Grant	\$10,000	\$0	\$10,000
<b>Total Revenues</b>	<b>\$10,000</b>	<b>\$0</b>	<b>\$10,000</b>
<b>Expenditures</b>			
<b>Portland Landfill Improvements</b>			
Engineering & MOECC Fees Phase I (33% grant)	\$30,000	\$0	\$30,000
<b>Delta Landfill Improvements</b>			
Final Cover	\$170,000	\$0	\$170,000
<b>Total</b>	<b>\$200,000</b>	<b>\$0</b>	<b>\$200,000</b>

**Township of Rideau Lakes  
2016 Capital Budget  
Public Works - Roads**

<b>Projects &amp; Equipment</b>	<b>2016 Budget</b>	<b>2016 Unfunded</b>	<b>2015 Budget</b>
<b>Preparation Work</b>			
Thousand Acre Road	\$30,000		
Harts Gravel Road	\$34,000		
Smith Road	\$3,000		
Townline Road (50% E/K)	\$8,000		
Short Point Road - <b>reconstruct</b>	\$115,000		
Clear Lake Road (Crosby - Garrett) - <b>reconstruct</b>	\$62,900		
Bachus Island (patch)	\$11,200		
Plum Hollow Road - <b>reconstruct</b>		\$156,400	
Queen Street (Portland) - <b>reconstruct</b>		\$5,500	
Big Rideau Lake Road (1/3)		\$30,000	
Salmon Side Road (paved portion) - <b>reconstruct</b>		\$16,800	
<b>\$264,100</b>			
<b>Single Surface Treatment</b>			
Baucus Island Road		\$41,400	
Oak Street		\$5,600	
Cachet Drive		\$7,500	
Birch Lane		\$13,200	
Davis Lock Road (Bush - end)		\$143,100	
Cross Road		\$33,900	
9th Concession (County Road 12 - Bridge)		\$31,000	
Porter Road		\$41,400	
Thousand Acre Road		\$56,500	
Harlem Road		\$162,000	
Forfar Road		\$66,000	
Daytown Road		\$175,000	
Railroad Street		\$34,000	
Pegg Road		\$47,000	
Moran Road		\$30,000	
<b>\$0</b>			
<b>Double Surface Treatment</b>			
Thousand Acre Road	\$102,800		
Harts Gravel Road	\$122,800		
Smith Road	\$10,000		
Townline Road (50% E/K)	\$26,500		
<b>\$262,100</b>			
<b>Microchip/Asphalt Rehab</b>			
Big Rideau Lake Road (1/3)		\$85,000	
<b>\$0</b>			
<b>Bridges</b>			
Purcell	\$75,000		
Vincent			
Cedar Valley	\$15,000		
<b>\$90,000</b>			
<b>Equipment</b>			
Tandem	\$280,000		
3 Ton (plow & sander)	\$78,000		
3 Ton (plow & sander)	\$80,000		
3 Ton (plow & sander)	\$80,000		
Tandem		\$280,000	
1/2 Ton		\$34,000	

**Township of Rideau Lakes  
2016 Capital Budget  
Public Works - Roads**

	<b>2016 Budget</b>	<b>2016 Unfunded</b>	<b>2015 Budget</b>
<b>Projects &amp; Equipment</b>			
Grader Lease	\$55,000		
Grader		\$339,000	
Grader		\$339,000	
Backhoe		\$100,000	
<b>\$573,000</b>			
<b>Other</b>			
Signs	\$5,000		
Street Lights (LED Conversion)	\$190,000		
Additional Street Lights	\$20,000		
Ditching	\$40,000		
Brushing	\$60,000		
AMP Requirements		\$2,810,603	
<b>\$315,000</b>			
<b>Total Capital</b>	<b>\$1,504,200</b>	<b>\$5,083,903</b>	<b>\$1,049,051</b>



**Township of Rideau Lakes  
2016 Capital Budget  
Development Services**

	<b>2016 Budget</b>	<b>2015 Budget</b>	<b>Variance \$</b>
<b>Revenues</b>			
RED Grant	\$2,500	\$12,500	\$10,000
<b>Total Revenues</b>	<b>\$2,500</b>	<b>\$12,500</b>	<b>\$10,000</b>
<b>Expenditures</b>			
Community Improvement	\$10,000	\$10,000	\$0
911 Signage	\$5,000	\$0	\$5,000
Septic Re-Inspection Program	\$13,000	\$10,500	\$2,500
Economic Development Projects	\$5,000	\$25,000	(\$20,000)
<b>Total Expenditures</b>	<b>\$33,000</b>	<b>\$45,500</b>	<b>(\$12,500)</b>

**Township of Rideau Lakes  
2016 Capital Budget  
Development Charges**

	<b>2016 Budget</b>	<b>2015 Budget</b>	<b>Variance \$</b>
<b>Revenues</b>			
Development Charges	\$90,000	\$80,000	\$10,000
<b>Total Capital Expenditures</b>	<b>\$90,000</b>	<b>\$0</b>	<b>\$10,000</b>

**Township of Rideau Lakes  
2016 Capital Budget  
Community and Leisure Services**

	2016 Funded	2015 Budget	Variance \$
<b>Revenues</b>			
Pickle Ball Membership Dues	\$0	\$0	\$0
Volunteer Committee Support	\$1,000	\$0	\$1,000
<b>Total Revenues</b>	<b>\$1,000</b>	<b>\$11,400</b>	<b>(\$10,400)</b>
<b>Expenditures</b>			
North Crosby Pickle Ball Court	\$0	\$0	\$0
Replacement Picnic Tables	\$4,000	\$0	\$4,000
Beach Raft - Portland and Sand Lake	\$3,000	\$0	\$3,000
Bleachers Delta Rink & Kin Park	\$7,500	\$0	\$7,500
Hanna Park Upgrades	\$0	\$0	\$0
<b>Total Capital Expenditures</b>	<b>\$14,500</b>	<b>\$122,750</b>	<b>(\$108,250)</b>
<b>Transfers to Reserve</b>			
Replacement 26 Hamlet Signs	\$2,706	\$0	\$2,706
<b>Total Transfers to Reserve</b>	<b>\$2,706</b>	<b>\$0</b>	<b>\$2,706</b>

**Township of Rideau Lakes  
2016 Capital Budget  
Conservation Authorities**

	<b>2016 Budget</b>	<b>2015 Budget</b>	<b>Variance \$</b>
<b>Expenditures</b>			
Delta Flood Control Study	\$15,000	\$15,000	\$0
<b>Total Capital Expenditures</b>	<b>\$15,000</b>	<b>\$0</b>	<b>\$0</b>

**Township of Rideau Lakes  
Reserves & Reserve Funds  
2016**

	Balance	Revenues	Transfers Out	Transfers In	Balance
Reserves	Jan. 1, 2016		as per budget	as per budget	Dec. 31, 2016
<b>General Reserves:</b>					
Working Funds	\$0				\$0
General Capital Expenditures	\$15,000		(\$15,000)		\$0
<b>Departmental Capital Reserves:</b>					
Administration Capital	\$0				\$0
Roads & Bridges Capital	\$0				\$0
Municipal Drains	\$0				\$0
Waste Capital	\$13,500		(\$13,500)		\$0
Municipal Properties Capital	\$20,000		(\$20,000)		\$0
Fire & Rescue Capital	\$22,711		(\$22,711)		\$0
Emergency Management Capital	\$0				\$0
Development Services Capital	\$9,000		(\$9,000)		\$0
Community & Leisure Capital	\$0			\$2,706	\$2,706
<b>Other Reserves:</b>					
Insurance Deductible	\$0				\$0
Sick Leave	\$5,777				\$5,777
Severance Pay	\$0				\$0
Police Services Board Capital	\$0				\$0
OPP Surplus	\$0				\$0
Heritage Advisory Committee	\$25,224		(\$10,000)		\$15,224
Phillipsville Cemetary	\$3,680				\$3,680
Crosby Community Hall	\$0				\$0
Chaffey's Lock Community Hall	\$8,263				\$8,263
Newboro Community Hall	\$8,228				\$8,228
Elgin Senior's Housing	\$0				\$0
<b>Totals</b>	<b>\$131,383</b>	<b>\$0</b>	<b>(\$90,211)</b>	<b>\$2,706</b>	<b>\$43,878</b>
<b>Restricted Reserve Funds</b>					
Equipment Reserve	\$41,087				\$41,087
Housing Reserve	\$22,600				\$22,600
Development Charges	\$34,811				\$34,811
South Point Subdivision	\$13,189				\$13,189
Basswood Estates	\$73,284				\$73,284
Victorian Wood	\$22,176				\$22,176
Glenoray Subdivision	\$17,052				\$17,052
Salmon Side Road	\$15,150				\$15,150
Little Rideau Lake Road	\$0				\$0
McCann Road	\$0				\$0
EK Townline Road	\$18,532				\$18,532
Park 5% reserve	\$630,160	\$25,000			\$655,160
<b>Totals</b>	<b>\$888,041</b>	<b>\$25,000</b>	<b>\$0</b>	<b>\$0</b>	<b>\$913,041</b>
<b>Total Reserves &amp; Reserve Funds</b>	<b>\$1,019,424</b>	<b>\$25,000</b>	<b>(\$90,211)</b>	<b>\$2,706</b>	<b>\$956,919</b>